



**Community Safety & Well-being  
Progress Report**

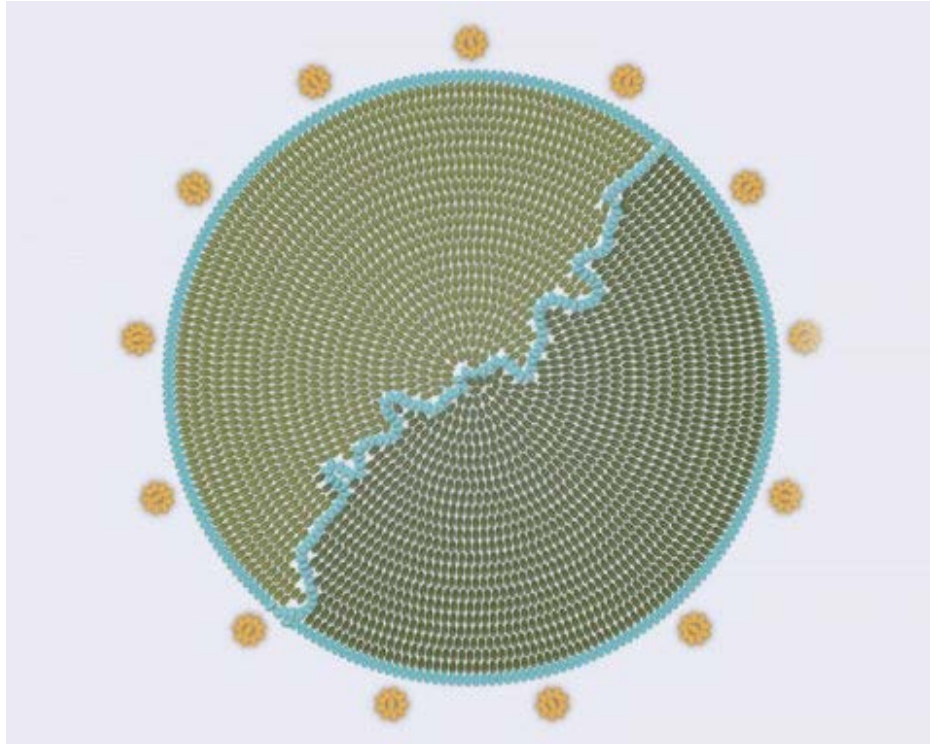
**2022-2024**

**Edmonton**

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## Land Acknowledgement



*Indigenous Framework Logo by artist Tashina Makokis*

The City of Edmonton acknowledges the traditional land on which we reside is in Treaty 6 Territory. We would like to thank the diverse Indigenous Peoples whose ancestors' footsteps have marked this territory for centuries, such as nêhiyaw (Cree), Dene, Anishinaabe (Saulteaux), Nakota Isga (Nakota Sioux) and Niitsitapi (Blackfoot) peoples. We also acknowledge this as the Métis' homeland and the home of one of the largest communities of Inuit south of the 60th parallel. Together, we hope to work towards safety and well-being for all who make Edmonton home.

## Community Acknowledgements

The City of Edmonton wishes to acknowledge the many community advocates, organizations and partners who work tirelessly to make our city a safer, more inclusive and vibrant place for all. We also recognize the individuals who participated in the June 2020 Public Hearing and the members of the Community Safety and Well-being Task Force for their advocacy and calls to action. It is due to your passionate collective efforts that the Community Safety and Well-being Strategy was created.



## Executive Summary

The Community Safety and Well-being Strategy (CSWB) 2022–2024 Progress Report details the significant steps the City of Edmonton has taken to build a safer, more inclusive city by addressing the root causes of complex social challenges, prioritizing proactive solutions and strengthening multi-sectoral collaboration. Informed by approaches in other Canadian municipalities, CSWB ensures Edmonton remains aligned with national best practices while tailoring solutions to its unique needs.

Between 2022 and 2024, CSWB funded 30 new or enhanced strategic initiatives, helping to advance community safety, equity and inclusion. It has also laid the groundwork for greater collaboration across government, social agencies, enforcement, post-secondaries and business sectors through the CSWB Community Collaboration Model and supported greater data transparency through the CSWB Dashboard.



### Edmonton's CSWB Among Canadian Municipalities

Issues like poverty, racism and violence require collective responses and can only be fully addressed through the collaboration of all orders of government, service sectors and communities. Municipalities have an important role to play within this ecosystem and Edmonton's CSWB is part of a national movement of municipalities that are taking action, including Toronto, Ottawa, Regina, Kelowna and Hamilton. The increase in municipal CSWB strategies across Canada reflects a growing recognition that proactive solutions that move beyond crisis-driven responses, equity-driven efforts and collaboration are essential to improving safety and well-being. Edmonton's CSWB builds on these best practices and positions Edmonton as a leader within the national landscape of CSWB efforts, demonstrating how a comprehensive, equity-driven strategy can address complex challenges effectively.

## **Driving Change: The Necessity of CSWB**

CSWB aligns with foundational City of Edmonton frameworks, including the City Plan, Indigenous Framework, Anti-Racism Strategy and Art of Inclusion, and works alongside other City programs, services and initiatives to support Edmonton's long-term vision of equity, inclusion and resilience and deliver tangible benefits vital to Edmonton's present and future success.

### **The Benefits of CSWB**

#### ***Proven Return on Investment***

Proactive measures like those supported by CSWB are more cost-effective than reactive and crisis-driven approaches. By reducing reliance on emergency services, policing and emergency healthcare services, the strategy not only lowers costs but ensures more efficient use of public funds while delivering better outcomes.

#### ***Community-Driven Impact***

CSWB funding empowers hundreds of partner organizations to develop and implement innovative solutions tailored to the unique needs of Edmonton's communities. By leveraging local expertise and fostering collaboration, the strategy ensures that resources are effectively targeted and community voices are heard.

#### ***Measurable Progress***

CSWB measures progress through both quantitative data, such as service utilization and incident reductions, and qualitative insights, like community feedback and personal stories. While some programs address immediate needs with short-term results, others focus on long-term systemic change, highlighting the strategy's multifaceted impact on Edmonton's social challenges.

#### ***Strengthened Communities***

From addressing problem properties to creating inclusive public spaces, CSWB fosters trust and connection across Edmonton. CSWB brings together a diverse network of partners, creating a unified framework to address complex challenges. These efforts directly enhance the quality of life for residents and position Edmonton as a city committed to equity and safety.

CSWB is not a quick fix to social issues; sustained action is needed to address both short term and long term social challenges, strengthen community resilience and reduce long-term costs associated with reactive approaches. Without maintaining efforts longterm, systemic issues such as homelessness, addiction and safety concerns will worsen, placing greater strain on emergency services and social support systems. The costs—both financial and social—of inaction far exceed maintaining momentum.



### Building Resilience: CSWB Progress

Between 2022 and 2024, CSWB has invested approximately \$77 million to support 30 new or enhanced strategic initiatives that address root causes, support proactive solutions and strengthen collaboration across multiple sectors. These investments were strategically distributed across the strategy’s seven pillars, each representing a critical area of focus. The pillars are Reconciliation, Anti-racism, Safe and Inclusive Spaces, Equitable Policies, Procedures Standards and Guidelines, Pathways In and Out of Poverty, Crime Prevention and Crime Intervention and Well-being. Figure 1 provides a detailed breakdown of funding allocation by pillar, illustrating how resources have been applied to address immediate needs while driving long-term systemic change.

Total Allocated Funding by Pillar 2022 - 2024 (Thousands of Dollars)

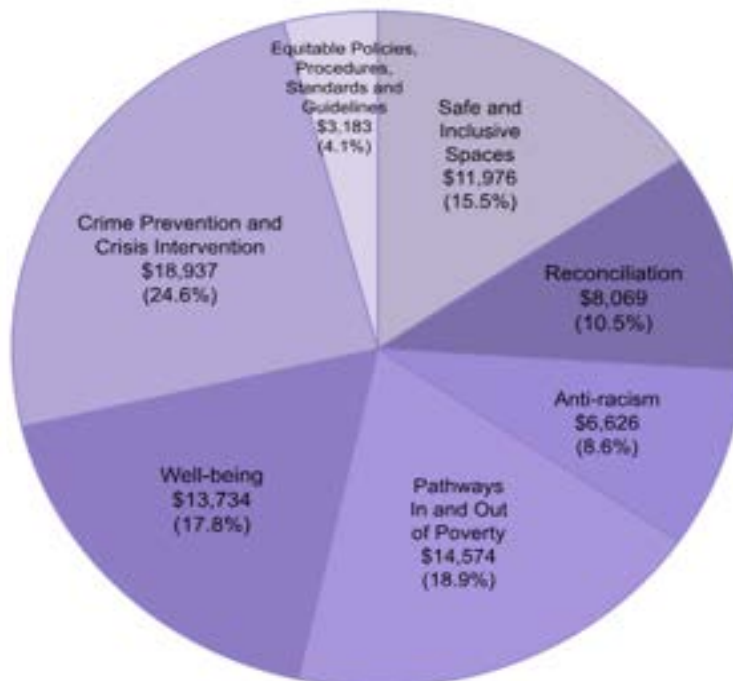


Figure 1

**Key impacts of CSWB-funded initiatives include:**

*NOTE: The data below highlights one project or initiative from each of the seven CSWB pillars. For a deeper dive into the funding, programs, and additional projects, refer to [Appendix 1](#) and [Appendix 2](#).*

- **87 anti-racism projects funded** impacting **47,000 participants** directly.
- **50 community-driven community safety and well-being projects funded.** In 2022, over 171 different events took place and more than 82 partnerships and collaborations occurred. Over 85 per cent of participants reported an increased sense of belonging and over 80 per cent of participants reported feelings of safety or increased safety.
- **20 Indigenous-led organizations** received operating funding, in alignment with the Truth and Reconciliation Calls to Action.
- **31 per cent decrease in structural fires** in targeted neighbourhoods through the Community Property Safety Team Pilot.
- **Over 70,000 calls were responded to by crisis diversion and 211** between 2022 and June 2024, with support from CSWB funding.
- **4,700+ responses to drug-related incidents** and over **1,000 NARCAN deployments by Peace Officers.**
- Integrated Call Evaluation & Dispatch Centre implemented **shared call pathways** and direct routing for mental health calls to **211/988.**
- Canada's first urban Indigenous ceremonial site, **kihcihkaw askî-Sacred Land**, hosted **5 cultural camps** and interfaith exchanges.
- **8,430 inspections** conducted and **440 unsafe properties** secured through the Problem Property Initiative. **56 individuals** were re-housed from unsafe properties and **1.52 million pounds** of hazardous materials were removed.
- **Over 500 Community Outreach Transit Team clients** referred to agencies or services.
- **Over 1300 participants** in the Orange Shirt Day Run and Walk over 2023 and 2024.
- **C5 North East Community Hub** supported **1,432 individuals** with wraparound services. **70 per cent of C5 participants** reported improved health and well-being.
- Peace Officer **use-of-force statistics** were published on **edmonton.ca** to enhance public accountability.
- Comprehensive **training audit** for Peace Officers conducted, embedding equity and updating standards.
- Hosted a **Community Conversation on Substance Use**, engaging partners across healthcare, government and those with lived experience.
- **An additional 3,370 participants/families supported at 28 locations** through the Edmonton Public Library Sing, Sign, Laugh and Learn Program.

Innovative models of collaboration, such as the CSWB Community Collaboration Model, have been instrumental in advancing the strategy's goals. This model has engaged over 80 organizations across diverse sectors, including social service

agencies, Business Improvement Areas, post-secondary institutions and the Edmonton Police Service. These partnerships foster trust, shared accountability and collective action to address systemic challenges.

## Sustaining Momentum: Evolving CSWB

Building on its success, the Community Safety and Well-being Strategy continues to adapt to Edmonton's growing needs. The City of Edmonton is projected to reach a population of two million by 2040, resulting in a heightened demand for infrastructure, housing and social services. The Conference Board of Canada projects that consistent migration will drive Edmonton's population growth by 4.4 per cent in 2024, following a record 4.5 per cent increase estimated for 2023 and a predicted 3.3 per cent growth in 2025<sup>1</sup>.

CSWB provides a dynamic framework, evolving alongside Edmonton's growth to build a safer, more inclusive city. Guided by feedback from City staff, community partners and residents, CSWB will focus on key priorities to maintain momentum and expand its impact over the coming years:

- **Long-Term Sustainability:** Strengthen CSWB governance, focus funding and anticipate future needs to ensure ongoing impact.
- **Integration Across City Departments:** Foster collaboration, clarify roles and align initiatives to maximize impact.
- **Transparent Funding Guidelines:** Refine funding guidelines, prioritize high-impact initiatives and ensure accountability through public reporting.
- **Community Collaboration and Trust:** Continue to support community input opportunities, address barriers to inclusion and deepen partnerships through annual symposia and the Community Collaboration Model.
- **Evaluation and Reporting:** Enhance data collection, align performance measures with strategy goals and communicate successes transparently.
- **Awareness and Understanding:** Use storytelling and clear communication to illustrate systemic impacts and engage stakeholders effectively.
- **Adaptation to Community Needs:** Refine outcomes and pillars based on feedback, data, and evolving ecosystem changes, ensuring the strategy remains responsive and relevant.

## A Call to Action for a Safer, Inclusive Edmonton

The scale of progress achieved to date demonstrates CSWB's transformative potential. By tackling root causes, strengthening partnerships and fostering trust, the strategy has made measurable impacts on safety and well-being across Edmonton's communities. However, the journey is far from over. Looking ahead, CSWB offers an opportunity to lead by example, setting a benchmark for other municipalities striving for equity-driven systemic change. By continuing to prioritize collaboration, innovation and strategic investments, Edmonton can ensure its

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<sup>1</sup>[https://www.conferenceboard.ca/product/major-city-insights-edmonton\\_feb2024/](https://www.conferenceboard.ca/product/major-city-insights-edmonton_feb2024/)



communities remain safe, inclusive and prepared to meet future challenges.

This is not just a strategy—it is a commitment to generational change. The City of Edmonton calls on all partners, stakeholders and residents to join in sustaining this vital work, ensuring that Edmonton remains a leader in building a city for all.



## Purpose of the Progress Report

This report provides an overview of the progress made through Edmonton's Community Safety and Well-being Strategy during its first two years of implementation. It highlights the 30 CSWB-funded initiatives funded under the strategy, aimed at fostering a safer, more inclusive city by addressing the root causes of social challenges.

The purpose of this report is to:

- **Demonstrate Impact:** publicly communicate how CSWB funding is making a positive difference and addresses urgent social challenges.
- **Strengthen Alignment:** Reflect how the strategy builds on existing frameworks and collaborative efforts to deliver impactful results.
- **Reinforce the City's Commitment:** Highlight the importance of sustained efforts to ensure continued progress toward a safer, healthier and more equitable city.
- **Foster Understanding:** Recognize the challenges inherent in evaluating collaborative, multi-sectoral efforts.

This report also serves as a tool for reflection, offering an opportunity to celebrate successes, address ongoing challenges and identify areas for enhancement as CSWB evolves to meet Edmonton's dynamic needs.

## Methodology

CSWB evaluation is developmental in its approach, with the aim of evolving both the Strategy and evaluation as new data and insights are gathered. This process reaffirms the City's commitment to evidence-based decision-making and ensures CSWB remains responsive to Edmonton's diverse and evolving needs.

This report uses a mixed-methods approach to capture a balance of quantitative and qualitative insights to reflect the Strategy's impact. Key data sources ([Appendix 3](#)) include:

- Statistical data, including City of Edmonton Service Satisfaction Survey;
- Input from City staff through interviews and surveys;
- Feedback from community partners via workshops and meetings;
- Insights from CSWB Symposium held in September 2024; and
- Reports, evaluations, and funding agreements from CSWB initiatives.

Evaluation of CSWB aims to challenge traditional western evaluation perspectives and to use an equity-based approach where possible, through:

- Using culturally appropriate methodology for data collection, to respect and fit communities' traditions, norms and standards;

- Putting the equitable, fair and just treatment of those involved in, and affected by, an intervention at the core of evaluation design and implementation;
- Involving community members and external contributors in the co-creation and implementation of evaluation methods and reporting of results where timing and resources allow;
- Recognizing structural and systemic barriers through the development of evaluation topics, data collection, theming of results and analysis; and
- Applying appropriate learnings and analysis to adapt measures.

The City is committed to ensuring that anti-racism and reconciliation are both threaded throughout all aspects of CSWB, including evaluation. Part of reconciliation is understanding that many of us have been embedded in systems that do not adequately acknowledge Indigenous knowledge. The City is currently developing an evaluation framework for the City's Indigenous Framework which has strong links to CSWB. This is an ongoing process, one in which the City is still in the early stages.

## Limitations

Beginning to evaluate a strategy of this scope involves inherent challenges and limitations including:

- Local data are often not readily available, limiting the ability to fully capture impact over time. In some cases, proxy measures are needed until better measures can be developed.
- Organizations collect different types of data and it can be difficult to have data that are comparable over time and with other communities and regions.
- Objective measures (such as unemployment rates, income levels and neighbourhood crime rates) tell us more about the social and economic environment than whether people feel a sense of wellness within that environment. It is incumbent on evaluators to go beyond objective measures to understand well-being and safety.
- Objective measures tend to leave out the truly marginalized - namely, people without fixed addresses, who do not fill out surveys and who are on the fringes of formal institutions. It is incumbent upon us to seek out and include these populations.

Regardless of the type of data collected or the methods used, attributing changes in safety and well-being to any one initiative is complex and there are many variables at play. Despite these challenges, the evaluation remains a critical tool for understanding progress, informing future actions and maintaining transparency. By developing and bringing to life a set of measures the city can begin to grapple with what collective and positive change might look and feel like.

## CSWB Principles & Pillars: A Framework for Lasting Change

The seven pillars (Figure 2) of the Community Safety and Well-being Strategy were crafted to reflect Edmonton’s unique challenges, values and aspirations and were shaped by feedback from community leaders and sector partners. These pillars bolster critical strategies and plans priorities such as the [Anti-Racism Strategy](#); [Indigenous Framework](#), including the [Truth and Reconciliation Municipal Response Plan](#) and [Missing and Murdered Indigenous Relatives Action Plan](#); [Transit Safety Plan](#), [Migrant Action Plan](#); [Corporate Accessibility Plan](#), the Violence Prevention Action Plan and the [Affordable Housing Strategy](#), while addressing the root causes of systemic challenges and providing an actionable framework to guide Edmonton’s efforts in building a safer, more inclusive city.

The seven pillars—**Anti-racism, Reconciliation, Crime Prevention and Crisis Intervention, Pathways In and Out of Poverty, Well-being, Safe and Inclusive Spaces, and Equitable Policies, Procedures, Standards and Guidelines**—are vital because they provide a foundation for effective action and emphasize long-term, sustainable change. By breaking down complex challenges into manageable, interconnected areas of work, the pillars ensure that resources and initiatives are aligned with the most pressing needs. This structure avoids the fragmentation or duplication of efforts that often hinder progress in addressing systemic issues.

### Community Safety and Well-being Pillars

Crime Prevention & Crisis Intervention	Equitable Policies	Pathways In and Out of Poverty	Anti-racism	Reconciliation	Safe and Inclusive Spaces	Well-being
All people feel safe, secure and free of violence	Edmontonians have equitable access to the programs and services they need	Edmontonians are economically stable and can meet their basic needs	Individuals and communities who experience systemic racism are included, valued and respected	Indigenous Peoples, experiences, histories and cultures are honoured and respected	Edmontonians feel included and welcome in their communities	Edmontonians are healthy and have a good quality of life

Figure 2

The pillars also create a framework for accountability, and measurable outcomes, allowing progress to be tracked, evaluated and adapted based on data and community feedback. The pillars emphasize addressing root causes rather than symptoms, integrating community development, prevention, intervention and emergency response into a cohesive strategy. This approach ensures Edmonton is not only responding to immediate challenges but also building long-term solutions that reduce future social and economic costs. Designed to evolve with Edmonton’s



needs, the pillars provide the flexibility to address emerging challenges while maintaining alignment with the strategy’s core values.

## Understanding Edmonton’s Diversity: Insights of CSWB Dashboard

Edmonton’s strength lies in its diversity. With a steadily growing population and one of the youngest demographics in Canada, the city is home to a rich tapestry of cultural, social and economic backgrounds. This includes ethnocultural communities, 2SLGBTQIA+ individuals, Indigenous peoples, children and youth, persons with disabilities, and newcomers and immigrants. Each group contributes to Edmonton’s identity while also facing unique challenges and barriers.

CSWB is designed to ensure equitable opportunities for all. Central to this work is the [CSWB Dashboard](#), a critical tool for understanding Edmonton’s population and driving informed, focused action. The dashboard collects and analyzes key data points, offering a clear picture of who Edmonton’s residents are, the systemic challenges they face and where interventions are most needed. By illuminating patterns of inequality—such as economic instability, discrimination or gaps in access to safe spaces—the dashboard ensures CSWB targets the root causes of these issues effectively.

### CSWB Dashboard: Community Snapshots



Figure 3



Figure 4

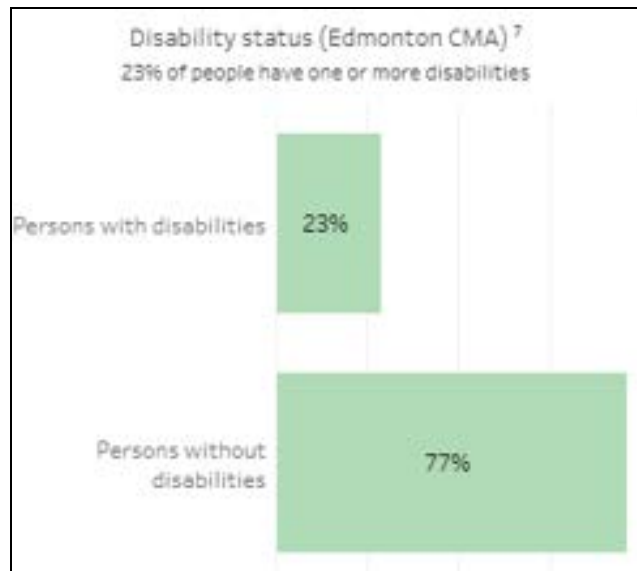


Figure 5

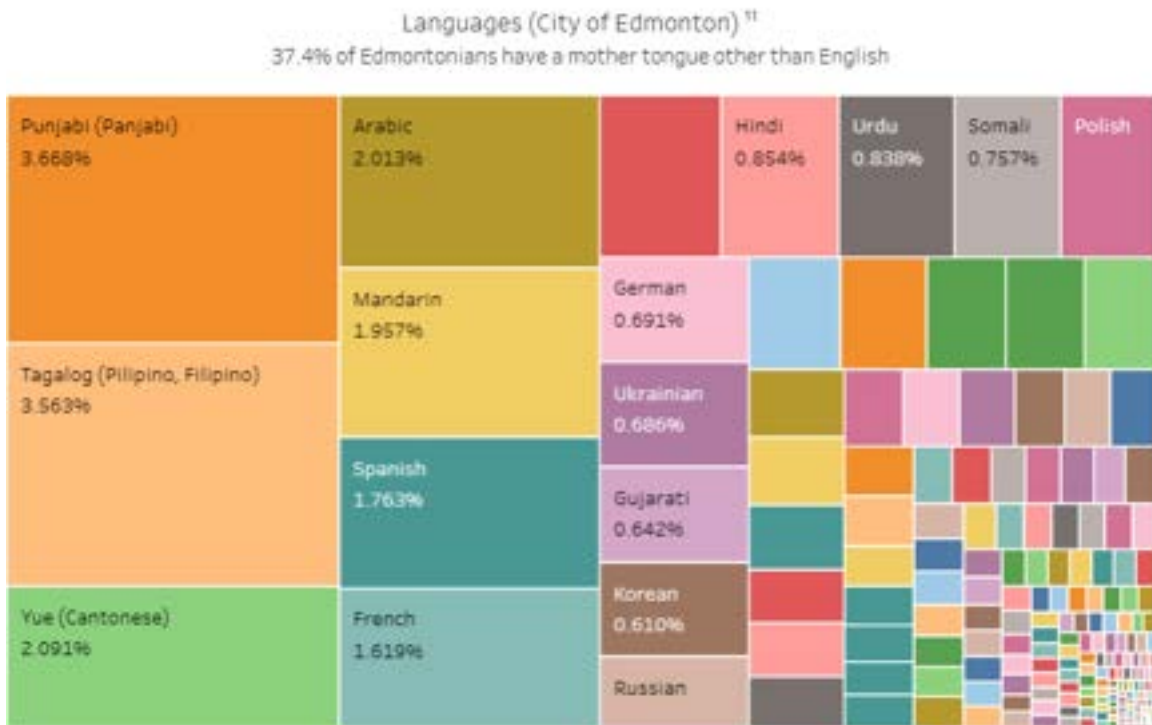


Figure 6

## Transforming Aspirations into Action

CSWB transforms vision into measurable progress through strategic investments and a structured framework. Recognizing that aspirations alone are not enough, the City of Edmonton has dedicated over \$100 million over five years, based on community-identified needs and input, to a wide range of transformative initiatives which are detailed in [Appendix 1](#) and [Appendix 2](#).

2021	2022	2023	2024	2025	2026
\$5,500	\$21,943	\$21,943	\$21,343	\$20,843	\$20,343

*(Dollars in Thousands)*

CSWB investments are accompanied by a commitment to transparency and accountability. Every CSWB initiative is assessed for alignment with the CSWB principles and goals. Progress dashboards, public reporting mechanisms and regular updates allow residents to see how their tax dollars are driving change, fostering trust and accountability in the City’s work.

In addition to initiatives specifically funded through CSWB, the City’s broader operating budget provides critical support for initiatives that align CSWB’s goals. Programs such as community recreation centres, affordable housing initiatives, peace officers and community grants enhance safety and well-being across Edmonton. Together, these efforts demonstrate the interconnected nature of the City’s approach and deliver meaningful change.

By complementing efforts from the federal and provincial governments, as well as partnerships with organizations and communities, the City ensures a more coordinated approach to tackling complex social issues which addresses root causes, delivers better outcomes and reduces long term costs.

## Community Collaboration

*“It’s about transparency, sharing of power. Trust is so big. I heard a lot of people discuss that - how do you as a City show as a role. It’s ok for the City to lead - not a problem. It’s about HOW you lead. Humility, ask questions, listen to others.”*  
 —Participant from the 2023 engagement on the CSWB Strategy’s collaborative framework

CSWB is deeply rooted in collaboration, ensuring that Edmonton’s efforts to address systemic challenges remain holistic, inclusive and impactful.

At the heart of CSWB is the Community Collaboration Model (CCM), which plays a pivotal role in driving progress across the

strategy’s seven pillars. The CCM aims to provide a structured framework for sustained partnerships between community leaders, organizations and sectors, ensuring that collaboration is meaningful and results-driven. By uniting diverse

voices and expertise, the CCM ensures that no single organization or sector bears the responsibility of addressing Edmonton's most complex social challenges alone.

## CSWB Community Collaboration Model

### Network of existing organizations & collaborations that are active across the CSWB pillars.

This is the existing context the collaboration approach exist within, and serves to connect and amplify.



#### System Conditions & Challenges – COMMUNITY PARTNERS

- Strategic partnerships across government, organizations, communities
- Addresses root causes and leads system change

#### Discovery & Development – COMMUNITY PARTNERS

- Innovation problem-solving and learning that leads to actions
- Learning from living and lived experiences

#### Secretariat – CITY OF EDMONTON

- The City of Edmonton helps to convene, share information, coordinate across sectors and partners
- Responds to community-driven needs and priorities

Figure 7

### Impact of the Community Collaboration Model

As the CCM is established, it will continue to strengthen Edmonton's community safety and well-being ecosystem by:

- **Guiding Priorities Through Evidence and Shared Perspectives:** By identifying gaps and setting shared priorities, the CCM will ensure that initiatives are evidence-based and reflect the diverse needs of Edmonton's communities.
- **Fostering Shared Accountability:** The model holds partners accountable to CSWB's guiding principles, ensuring that efforts are aligned and impactful.
- **Reducing Silos:** The CCM breaks down barriers between sectors, enabling organizations to share knowledge, build awareness and foster new partnerships that spark innovation.
- **Catalyzing Action Across Pillars:** By encouraging strong community involvement and ownership, the CCM empowers local leaders and organizations to take actionable steps, amplifying the impact of CSWB's initiatives.

As one participant noted, this model is about operationalizing community-driven action in a way that moves beyond a City-led narrative to one that reflects collective ownership:



*"It's not about kid gloves in talking about tables, governance, challenges with collaboration... in a truly trauma-informed service delivery approach, it's about bolstering feelings about belonging, autonomy and self-determination."*

### Community Collaboration Model in Action

On September 25, 2024, the City held the inaugural Community Safety and Well-being Symposium. The event, anchored in the principles of the CCM, brought together over 110 attendees from 80 organizations, including social agencies, the Edmonton Police Service, ethnocultural organizations, grassroots collaboratives and Business Improvement Areas (BIAs). The symposium provided a platform for showcasing progress, gathering feedback and generating actionable ideas to advance CSWB goals.

Feedback from attendees emphasized the symposium's impact, with many sharing positive feedback about the City's leadership in creating a space for meaningful dialogue and alignment. The event highlighted Edmonton's ability to unite diverse voices and lead systemic change.

#### Key outcomes of the event included:

- **Strengthened Partnerships:** Participants noted the value of the City's role as a neutral convener, fostering collaboration across sectors.
- **Shared Learning:** Workshops and discussions allowed participants to address key challenges, share successes and understand innovative solutions.
- **Elevated Voices:** The symposium highlighted the contributions of diverse organizations, aligning efforts to address systemic challenges with an equity-driven approach.



## Strategic Investments for a Better Edmonton: CSWB Funding 2022–2024

CSWB investments made between 2022 and 2024 have already begun to demonstrate tangible impacts across Edmonton. To provide a clear snapshot of the impacts so far, this section highlights one significant example from each pillar. These examples demonstrate the tangible benefits of CSWB funding in addressing complex social challenges and fostering safer, more inclusive communities. Full details of all funded initiatives are available in [Appendix 1](#). In addition to CSWB-funded initiatives, it is important to note that there are many other City programs, services and initiatives that contribute to the goals of CSWB and are an important part of the City's overall efforts to build safety and inclusion - including recreation centres and programming, peace officers, community grants and more.

### From Investment to Impact



#### Anti-Racism Pillar

The Anti-Racism Grants program demonstrates meaningful progress under the Anti-Racism pillar by addressing systemic racism, promoting equity and fostering inclusion throughout Edmonton. With a total funding allocation of \$3.8 million between 2022 and 2023, the program supported 87 community-led initiatives aimed at reducing hate-based violence, amplifying diverse voices and creating equitable opportunities for racialized and Indigenous organizations. By empowering grassroots efforts, the City has strengthened community capacity to confront racism, fostered a sense of belonging and delivered tangible outcomes aligned with the pillar's goal of building policies, structures and communities that are anti-racist, inclusive and equitable.

## Key Data

### Grant Impact

- 87 Anti-Racism Grants distributed between 2022 and 2023.
- Over 47,000 participants directly impacted.

### Community Engagement and Inclusion

- Grants supported initiatives addressing hate-based violence and promoting equity.
- Enhanced access to resources for racialized and Indigenous organizations.

### City Commitment

- Tangible outcomes include improved community awareness, stronger cultural connections and greater inclusivity.
- Supported the implementation of Edmonton's Anti-Racism Strategy.



## Reconciliation Pillar

The kihcihkaw askî-Sacred Land initiative advances the Reconciliation pillar by providing a dedicated space for Indigenous cultural practices, spiritual ceremonies and intergenerational learning. With \$0.1 million in funding for 2023 and \$0.2 million in ongoing annual funding from 2024, the site serves as a vital gathering place for Indigenous Peoples while fostering meaningful connections with non-Indigenous communities.

Located in Whitemud Park, it is the first urban Indigenous ceremonial and cultural grounds in Canada, bridging gaps in understanding and promoting reconciliation through shared learning and cultural exchanges. By addressing historical inequities and revitalizing Indigenous traditions, kihcihkaw askî-Sacred Land demonstrates the City's commitment to reconciliation and fostering inclusive, respectful relationships.

## Key Data

### Operational and Cultural Features

- Includes two circular sweat lodge areas, two permanent fire enclosures, a tipi area with a feast fire pit, a pavilion with washrooms and a gathering room and an amphitheater.
- Supported by the Indigenous Knowledge and Wisdom Centre and guided by the Counsel of Elders.

### Land-Based Education Success

- Five half-day camps for Indigenous children (ages 6–10) held in Fall 2023 and Summer 2024, fostering cultural knowledge and connection.

### Building Interfaith Bridges

- Engaged faith communities, including Islam, Christianity and Judaism, in cultural and ceremony exchanges to deepen understanding of Indigenous spirituality and promote reconciliation.

### Examples:

- St. Paul's United Church: Hosted a three km "Pilgrimage" with 40 participants, committing to annual events.
- Temple Beth Ora: Organized a cultural exchange, including a "Medicine Walk" led by an Elder and a Hebrew Naming Ceremony facilitated by Rabbi Caine, fostering deeper relationships and shared understanding.

### Impact on Reconciliation

Recognized as a national first, kihcihkaw askî-Sacred Land promotes reconciliation by offering a space where all Edmontonians can engage with Indigenous traditions, breaking down barriers and building mutual respect. The site has catalyzed commitments from diverse communities to continue working toward reconciliation and understanding, support the Indigenous Framework and Truth and Reconciliation Calls to Action.

## Safe and Inclusive Spaces Pillar

The Problem Property Initiative (PPI) exemplifies the City of Edmonton's commitment to the Safe and Inclusive Spaces Pillar by addressing properties that pose significant risks to community safety and well-being. With \$2.7 million in funding between 2022 and 2024, alongside \$1.2 million in annual funding from 2025 onward, the initiative deploys a proactive, multi-departmental strategy to mitigate hazards and prevent criminal activity associated with problem properties. By conducting thousands of inspections, securing unsafe structures and engaging the community, the PPI directly enhances neighborhood stability. Its success is further reflected in strong community support and its role in re-housing vulnerable individuals, aligning with the broader goals of inclusive spaces through coordinated interventions and fostering safer environments for all.



## Key Data

### Inspections and Property Management:

- 8,430 inspections conducted at over 800 unique properties.
- 440 unsafe vacant properties secured and 6 unsafe properties demolished.
- 1.52 million pounds (688,930 kilograms) of debris and hazardous materials removed.

### Enforcement Actions

- 1,668 enforcement orders issued, including 17 demolition orders.
- 50 derelict garages identified for future demolition.

### Community Engagement and Awareness

- 7,047 individuals engaged and 109 stakeholder groups involved.
- 94 per cent of participants reported increased knowledge of the City's Problem Property Initiative.

### Tenant and Vulnerable Resident Support

- 1,640 interactions with vulnerable individuals and families since November 2023.
- 447 referrals to 123 service agencies.
- 56 individuals, including 21 children, re-housed from 24 unsafe properties.



## Pathways In and Out of Poverty Pillar

The C5 North East Community Hub exemplifies progress under the Pathways In and Out of Poverty, Well-being and Safe and Inclusive Spaces pillars by addressing systemic barriers that contribute to poverty and social exclusion.

*"Getting food without judgment made me feel human again. The extra help in connecting with Civida at the Hub saved me a long trip downtown."*  
—Francisco, C5 Client

Through \$0.3 million in annual funding from 2023 to 2026, the Hub provides integrated, wraparound services that empower individuals and families to access critical supports, build social connections and improve their economic stability. The

Hub acts as a lifeline for vulnerable residents, including newcomers, Indigenous community members and seniors, by fostering a sense of belonging and creating opportunities to address root causes of poverty such as housing insecurity, social isolation and limited access to resources. By bridging gaps in service delivery and prioritizing culturally appropriate programs, the Hub is instrumental in helping residents achieve long-term stability and break cycles of poverty.



## Key Data

### Newcomers Experience Increased Social Connection

- 1,869 self-identified newcomers participated in C5 Hub activities.
- 70 per cent of surveyed newcomers reported a sense of community from participating in Hub activities.

### Indigenous Community Members Build Social Connections

- 401 Indigenous participants engaged in Hub activities.
- 68 per cent of surveyed Indigenous members felt a stronger sense of community as a result of their involvement.

### Seniors' Roles and Contributions are Valued

- 307 seniors reported feeling that their contributions were important and valued.

### Integrated Wraparound Services

- 1,432 unique individuals accessed two or more services/programs at the Hub.
- 10 additional programs/services are offered at the Hub by other community organizations.
- 70 per cent of surveyed community members said accessing multiple services improved their health and well-being.

### C5 Hub is a Safe and Welcoming Place

- 2,697 unique individuals reported the Hub as a friendly, welcoming and safe space.
- 2,609 participants noted that opportunities to meet people from different backgrounds increased their sense of belonging.

### Well-being Pillar

The Municipal Drug Poisoning Response demonstrates significant progress under the Well-being pillar by addressing Edmonton's overdose crisis with a comprehensive, community-driven approach. With \$0.6 million in funding between 2022 and 2024, and \$0.4 million in annual funding from 2025 onwards, the initiative focuses on prevention, intervention and education to reduce the impact of drug poisonings. By coordinating stakeholders, enhancing resources for harm reduction and integrating voices of lived and living experience, this initiative fosters a more resilient and supportive community. It also ensures that critical resources like NARCAN and educational campaigns are readily available, improving public safety and saving lives.

### Key Data

#### Overdose Prevention and Response (2023)

- 755 drug poisoning deaths occurred in Edmonton.
- Peace officers responded to 4,748 drug-related incidents, deploying NARCAN in 631 cases.
- Security guards responded to 1,129 drug-related incidents, deploying NARCAN in 459 cases.

#### Community Engagement and Collaboration

- Hosted a Community Conversation on Substance Use and the Overdose Crisis on November 27, 2024, bringing together stakeholders from healthcare, government, nonprofits, first responders and people with lived experience to foster collaboration and identify local solutions.
- Supported quarterly meetings of the Community Liaison Committee: Partners in Drug Poisoning, with renewed efforts to include and compensate participants with lived experience.

#### Capacity Building and Resource Allocation

- Funding supported the purchase of NARCAN kits for Administration, enhancing the supply available for emergency responses.
- Enabled the Social Development Branch to hire a full-time coordinator to lead systems collaboration and implement an Drug Poisoning Reduction Advocacy and Action Plan presented to Council in October 2023.



## **Equitable Policies, Procedures, Standards and Guidelines Pillar**

The Community Safety Professional Standards initiative demonstrates significant progress under the Equitable Policies, Procedures, Standards and Guidelines pillar by enhancing transparency, fairness and professionalism in enforcement. With \$0.5 million in funding between 2022 and 2024, and \$0.4 million in annual funding from 2025 onwards, this initiative focuses on modernizing complaints and investigations, embedding equity into enforcement practices, and improving training standards. These efforts aim to strengthen public trust, ensure accountability and create a more inclusive approach to community safety.

### **Key Data**

#### **Modernization and Transparency**

- Funding supported 2.5 positions including a Development and Logistics Coordinator, to create a centralized team focused on professional standards and training.
- A technology project is streamlining the intake process for professional standards complaints and investigations.
- Peace Officer use of force statistics were published on [edmonton.ca](https://edmonton.ca) on November 5, 2024, with bi-annual updates planned to promote transparency.

#### **Evaluation and Equity**

- Drafted an internal training audit in 2024 with recommendations under review, including creating a transparency dashboard and promoting fairness in enforcement.
- Embedded equity practices in professional standards to ensure fairness in complaints investigations and officer development.

### Policy and Training Updates

- Reviewing all Peace Officer policies, procedures, standards and guidelines in line with the Enforcement Services Audit recommendations.
- Enhancing training standards, course refresher timelines and exploring community-led training opportunities.

### Outputs and Impact

- Improved processes for handling complaints and investigations, ensuring full oversight and transparency.
- Increased public accountability through regular publication of enforcement data.
- Enhanced fairness and equity in officer training and professional development, aligning with the Safer for All report and Anti-Black Racism Action Plan.
- Laid groundwork for a modernized logistics portfolio, streamlining operations and improving efficiency in enforcement services.

### Crime Prevention and Crisis Intervention Pillar

The Integrated Call Evaluation & Dispatch Centre (ICED) aligns with the Crime Prevention and Crisis Intervention pillar by ensuring that calls for service are evaluated and dispatched efficiently to the most appropriate resources. This approach enhances public safety, reduces pressure on emergency services and improves outcomes for individuals with complex needs. With \$4.5 million in funding between 2022 and 2024 and \$2.1 million in annual funding from 2025 onwards, ICED has made significant progress in improving interagency collaboration, resource allocation and customer service, ensuring Edmonton residents receive the right support when they need it most.

### Key Data

#### System and Operational Enhancements

- Developed and implemented a shared call path chart to ensure calls are routed to the appropriate partner agency.
- Introduced direct routing of mental health calls to 211/988, streamlining access to specialized support.
- Upgraded data reporting systems for multiple partners, improving information sharing and operational efficiency.
- Held regular interagency meetings between Edmonton Police Services (EPS), Emergency Medical Services (EMS), Edmonton Fire Rescue Services (EFRS), 211 and 311 representatives to coordinate responses and discuss policy changes.

#### Customer Service Improvements

- Implemented customer service training for all Emergency Communications Officers (ECOs).



- Conducted regular call audits to ensure a customer-focused approach.
- Established a priority line for ECOs to connect callers directly with 211/988, bypassing queues for faster service.
- Enhanced warm transfer processes between EPS, EMS and EFRS, ensuring smooth handoffs for callers in crisis.

### Joint Training Initiatives

- Conducted joint training sessions for dispatch supervisors across agencies, including EPS, EMS, EFRS, 211 and RCMP, to improve coordination and response protocols.

### Outputs and Impact

- Enhanced integration among service providers, improving response times and outcomes for calls involving mental health crises and other complex needs.
- Reduced reliance on emergency services for non-emergency situations by ensuring calls are routed to the most appropriate partners.
- Strengthened collaboration across agencies, resulting in better coordination and resource allocation during critical events.
- Improved quality of care and customer service, leading to higher satisfaction among residents seeking emergency support.

### Community Outcomes

- Improved citizen quality of life through timely and appropriate responses to emergencies and crises.
- Increased trust in emergency services as residents experience seamless and effective support.

## Looking Ahead: Evolving CSWB

Over the last 15 years, Community Safety and Well-being Strategies have emerged important tools for municipalities to address systemic challenges across Canada.<sup>2</sup> Edmonton's CSWB has laid a strong foundation in its first two years, including funding high-impact initiatives, launching an Evaluation Framework and public CSWB Dashboard and creating the Community Collaboration Model. These accomplishments position Edmonton as a municipal leader, uniquely equipped to tackle complex issues like violence, poverty and racism.

CSWB is intentionally designed to evolve based on community input and initiative evaluations. Flexibility allows it to adapt to emerging challenges and new data, ensuring a sustainable, community-driven approach to systemic change.

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<sup>2</sup> <https://www.journalcswb.ca/index.php/cswb/article/download/81/180/0>

## Priorities for the Next Phase

To achieve its long-term outcomes and sustain its impact, CSWB will prioritize the following strategy development areas, which were identified based on interviews, surveys and discussions with community organizations and City staff:

### 1. Focus on Long-Term Sustainability

Long-term sustainability of CSWB requires stable funding, ongoing collaboration and adaptability to address pressing needs.

#### What We Heard

- Respondents stressed the critical importance of stable funding and strong governance to support systemic change.
- Feedback highlighted the need for ongoing investment in community-led initiatives to achieve long-term goals.

#### What We Will Do

- Continue to demonstrate CSWB's impact through transparent reporting and storytelling.
- Enhance governance to clarify roles, align efforts and address external risks.
- Deepen community involvement by involving diverse voices in co-creating solutions and decision-making.
- Establish a backbone team to coordinate and evaluate CSWB initiatives over time.

### 2. Strengthen Community Collaboration and Trust

Trust and collaboration are essential for achieving CSWB goals. This requires building relationships with marginalized groups, balancing power dynamics and ensuring meaningful participation.

#### What We Heard

- Collaboration is valued but constrained by limited time and resources.
- Equity-deserving groups seek greater inclusion in decision-making without tokenization or retraumatization.

#### What We Will Do

- Leverage the Community Collaboration Model to build trust, particularly with equity-deserving and marginalized groups.
- Use community feedback to shape funding decisions, refine outcomes and guide collaboration.
- Continue to deepen community engagement opportunities on various CSWB initiatives and find opportunities for underrepresented voices to guide decisions through structured feedback mechanisms.
- Clarify roles and expectations for collaboration to foster transparency and shared accountability.

- Continue to work with communities to build out actionable implementation plans under the pillars to ensure shared focus and understanding of needs, priorities and collaborative action to address them.

### 3. Integrate CSWB Across City Departments

Effective integration ensures that CSWB avoids duplication and aligns efforts across all City departments.

#### What We Heard

- Clearer roles and alignment with existing frameworks are needed to strengthen impact and shared accountability.

#### What We Will Do

- Continue to align CSWB with the Indigenous Framework, Anti-Racism Strategy and other City plans to ensure consistency.
- Enhance collaboration across departments to address emerging and complex social issues in line with CSWB principles.

### 4. Implement the Evaluation and Reporting Framework

Robust evaluation ensures progress is measured effectively, systemic change is understood and successes are celebrated.

#### What We Heard

- Long-term systemic change is difficult to measure, requiring qualitative methods alongside quantitative data.

#### What We Will Do

- Align performance measures with outcomes and incorporate storytelling to reflect human impacts.
- Communicate realistic expectations for systemic change and regularly celebrate successes to maintain momentum.

### 5. Enhance Awareness and Understanding

Raising awareness ensures residents and stakeholders understand the strategy's value and feel empowered to contribute.

#### What We Heard

- Regular updates are critical to keeping the strategy relevant and responsive to community needs.
- Respondents identified the need for clearer definitions of pillars and stronger integration of accessibility to enhance inclusivity.
- Some respondents noted that Pathways In and Out of Poverty, Well-being, and Crime Prevention and Crisis Intervention require focused action.

### What We Will Do

- Clarify and simplify pillar definitions while integrating accessibility considerations across the strategy.
- Focus on evolving priorities based on feedback, emphasizing pressing community needs.

## 6. Adapt the Strategy to Align with Community Needs

Flexibility ensures CSWB evolves alongside Edmonton's changing needs, addressing emerging challenges and opportunities.

### What We Heard

- Regular updates are critical to keeping the strategy relevant and responsive to community needs.
- Respondents identified the need for clearer definitions of pillars and stronger integration of accessibility to enhance inclusivity.
- Prioritized pillars such as Pathways In and Out of Poverty, Well-being, and Crime Prevention and Crisis Intervention require focused action.

### What We Will Do

- Use community feedback to refine priorities and funding decisions.
- Simplify pillar descriptions and focus for better understanding and integrate accessibility considerations.

## 7. Enhance Transparency of Funding Guidelines

Clear funding criteria are essential for ensuring CSWB investments align with principles and deliver measurable outcomes.

### What We Heard

- Community members emphasized the need for clearer guidelines to ensure funding aligns with CSWB principles and avoids being treated as a catch-all.
- Survey results revealed partial alignment between City priorities and CSWB goals, signaling the need for more deliberate funding practices and ensuring alignment with strategic objectives.

### What We Will Do

- Strengthen and communicate formal funding criteria to align investments with CSWB principles and priorities.
- Assess priorities and prepare budget recommendations for the 2027–2030 budget cycle to address evolving community needs and emerging challenges effectively.

## Conclusion

CSWB is a foundational investment in Edmonton's future. By addressing systemic challenges at their root, CSWB strengthens the social fabric that underpins a thriving, inclusive city. Over the past two years, the strategy has achieved significant milestones, from high-impact initiatives and community-driven grants to innovative tools like the Community Collaboration Model and the public CSWB Dashboard. These successes demonstrate its ability to deliver meaningful and measurable change.

As Edmonton prepares for substantial population growth in the coming decades, CSWB ensures the City is not merely reactive, but proactive in meeting the evolving needs of its increasingly diverse residents. This strategy builds the social fabric necessary to support sustainable growth, enhancing the well-being of individuals and communities while reducing long-term reliance on costly emergency responses. It complements physical infrastructure investments by ensuring communities are healthy, safe and well-positioned to fully benefit from economic and urban development.

CSWB also aligns with Edmonton's broader priorities, including the City Plan, by advancing equity, fostering resilience and creating conditions where all people, including equity-seeking groups and those who are marginalized, can thrive. This integration amplifies the impact of all City investments, creating a holistic approach to building a city where opportunity and security are accessible to all.

The City of Edmonton's commitment to CSWB reflects its leadership among Canadian municipalities in addressing systemic challenges with bold, collaborative action. While the challenges CSWB addresses are deeply rooted and systemic, the progress achieved so far demonstrates the transformative potential of sustained collaboration, investment and action. The strategy's emphasis on community-driven solutions and measurable outcomes ensures that every dollar invested contributes directly to Edmonton's long-term prosperity.



## Appendices

### Appendix 1 - 2022 - 2024 CSWB Funded Initiatives

This appendix outlines Community Safety and Well-being funded initiatives, organized by CSWB Pillar in the following order: Anti-Racism, Reconciliation, Safe and Inclusive Spaces, Poverty, Crime Prevention and Crisis Intervention, Well-being and Equitable Policies and Procedures. The reporting period is for 2022 - 2024; any reporting that is not yet complete at the time of writing will be included in a future progress report.

The table below outlines Community Safety and Well-being funded initiatives from 2021 to 2024.

**(Dollars in Thousands)**

Initiative	Funding Timeframe	2021-2022 Allocation	2023 Allocation	2024 Allocation
<b>Anti-racism</b>				
Anti-Racism Grants	Multi-Year Ending in 2026	\$1,369 <sup>1</sup>	\$1,200	\$1,200
Anti-Racism Strategy	One-Time	\$1,298	\$0	\$0
<b>Reconciliation</b>				
Indigenous Framework Implementation	Ongoing	\$200	\$534	\$811
kihcihkaw askî-Sacred Land	Ongoing	\$0	\$121	\$184
Missing and Murdered Indigenous Relatives Action Plan	Ongoing	\$0	\$172	\$812
Operating Grant for Indigenous-led Organizations	Ongoing	\$0	\$995	\$1,000
Truth and Reconciliation Municipal Response Plan	Ongoing	\$0	\$667	\$1,389
<b>Safe and Inclusive Spaces</b>				
Community Property Safety Team	One-Time	\$850	\$0	\$0
Community Safety and Well-being Grants	Ongoing (\$500,000)	\$1,594	\$3,446	\$1,058

Initiative	Funding Timeframe	2021-2022 Allocation	2023 Allocation	2024 Allocation
	Multi-Year Ending in 2026 (\$500,000)			
Encampment and Unsheltered Homelessness Response	Ongoing	\$0	\$250	\$1,171
Neighbourhood Organizing Initiative (REACH)	Multi-Year Ending in 2026	\$0	\$350	\$350
Problem Property Initiative	Ongoing	\$712	\$769	\$1,200
Transit Safety Plan	One-Time (For Multi-Year Pilot)	\$1,555	\$0	\$0
Women's Shelters	One-Time	\$880	\$0	\$0
<b>Pathways In and Out of Poverty</b>				
Bissell Centre	Ongoing	\$0	\$500	\$500
Bridge Healing Program	One-Time	\$290	\$0	\$0
C5 North East Community Hub	Multi-Year Ending in 2026	\$0	\$300	\$300
Community Mobilization Task Force	One-Time	\$0	\$0	\$3,500 <sup>3</sup>
Edmonton Community Development Company	One-Time	\$280	\$0	\$0
EndPovertyEdmonton	Ongoing	\$2,100	\$2,100	\$1,500
Extreme Weather Response	Ongoing	\$1,000	\$966	\$1,000
Indigenous-led Encampment Outreach	Ongoing	\$900	\$900	\$900
Indigenous-led Shelter	One-Time	\$1,000	\$0	\$0
24/7 Crisis Diversion (REACH)	Ongoing	\$250	\$250	\$250
<b>Crime Prevention and Crisis Intervention</b>				
Healthy Streets Operations Centre	Multi-Year Ending in 2024	\$0	\$3,013	\$8,741

Initiative	Funding Timeframe	2021-2022 Allocation	2023 Allocation	2024 Allocation
Integrated Call Evaluation and Dispatch Centre	Ongoing	\$559	\$1,920	\$2,055
<b>Well-being</b>				
Community Investment Operating Grant	Multi-Year Ending in 2022	\$7,501 <sup>2</sup>	\$0	\$0
Edmonton's Strategy for Community Mental Health (Formerly Living Hope and Community Mental Health Action Plan)	Ongoing	\$1,300	\$1,300	\$1,300
Edmonton Public Library's Sing, Sign, Laugh and Learn Program	One-Time	\$200	\$0	\$0
Kids Kottage	Multi-Year Ending in 2026	\$0	\$300	\$300
Municipal Drug Poisoning Response	Ongoing	\$25	\$208	\$411
Overdose Prevention Teams	One-Time	\$0	\$0	\$720
Prevention Grants	One-Time	\$0	\$1,000	\$0
RECOVER Urban Well-being	Multi-Year Ending in 2024	\$450	\$93	\$322
<b>Equitable Policies, Procedures, Standards and Guidelines</b>				
Community Safety Professional Standards	Ongoing	\$0	\$87	\$415
<b>Total CSWB Funding Allocated</b>		<b>\$24,313</b>	<b>\$21,441</b>	<b>\$31,389</b>

<sup>1</sup> Anti-Racism Grant funding of \$1,369 was originally allocated in 2021

<sup>2</sup> Community Investment Operating Grant was allocated \$3,751 in 2021 and \$3,750 in 2022

<sup>3</sup> Funding for the Community Mobilization Task Force was allocated in 2024 but will be spent in 2025

COMMUNITY SAFETY AND WELL-BEING GRANTS	
<b>Primary CSWB Pillar</b>	Anti-Racism, Reconciliation, Safe and Inclusive Spaces, Poverty, Crime Prevention and Crisis Intervention, Well-being and Equitable Policies and Procedures
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$6.1 million total funding between 2022 and 2024</li> <li>• \$1.0 million for 2025 and 2026</li> </ul>
<b>Description</b>	<p>The CSWB Grants Program aims to create a more inclusive and compassionate city by supporting community-based initiatives that work to:</p> <ul style="list-style-type: none"> <li>• Improve equity.</li> <li>• End poverty.</li> <li>• Eliminate racism.</li> <li>• Make progress towards truth and reconciliation.</li> <li>• Foster safe and inclusive spaces.</li> <li>• Increase crime prevention and crisis intervention.</li> <li>• Boost the overall well-being of Edmontonians.</li> <li>• Support increased collaboration.</li> </ul>
<b>Outputs and Impact</b>	<p>\$6.1 million in funding was distributed to over 50 community projects between 2022 and 2024. In 2022, 25 grants were distributed, resulting in:</p> <ul style="list-style-type: none"> <li>• Anti-racist training and resources.</li> <li>• Culturally appropriate supports for ethnocultural communities, immigrants and refugees.</li> <li>• Employment resources and tools.</li> <li>• Supports for houseless youth, persons with disabilities, men and boys and Muslim youth.</li> <li>• Tools and events to enhance connection and belonging.</li> <li>• Reconciliation and learning about Indigenous cultures.</li> <li>• Hoarding Disorder tools and strategies for helpers.</li> </ul> <p>Over 171 different events took place, including a variety of community events, networking activities, workshops and training sessions. Further, and in part because of the more than 82 partnerships and collaborations that occurred, over 1,200 participants were referred for services or support, where applicable. Impacts include:</p> <ul style="list-style-type: none"> <li>• Over 85 per cent of participants reported an increased sense of belonging.</li> <li>• Over 80 per cent of participants reported feelings of safety or increased safety.</li> <li>• Over 60 per cent of participants reported finding employment or self-employment after completion.</li> <li>• Over 85 per cent of participants reported an increased knowledge, skills or awareness on various topics, including culture and diversity, employment resources and tools, peer relations, Indigenous culture and other topics.</li> </ul>

	<p>In 2023/2024, a single intake was conducted. 27 recipients were selected, with a total of \$5 million in grant funding awarded. There were seven grants awarded in the Collaboration Grant stream that ranged from \$210,000 to \$250,000. These projects aim to create positive change regarding food security and food justice, newcomer and minority women’s experiences and their mental health, youth-focused systems of care and community support and the inclusion of seniors in community-based research and policies. Twenty grants were awarded in the Early Intervention/Intervention Grant stream that range from \$25,000 to \$378,000. These projects aim to create positive change regarding the experiences and opportunities for people with disabilities, newcomers and racialized communities, youth and individuals exiting the justice system. Reporting for 2024 grants will be complete in 2026.</p>
<b>ANTI-RACISM GRANTS</b>	
<b>Primary CSWB Pillar</b>	Anti-Racism
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$1.4 million one-time CSWB funding for 2021.</li> <li>• \$1.2 million annual CSWB funding for 2023 to 2026.</li> <li>• \$0.3 million in annual ongoing tax levy funding.</li> </ul>
<b>Description</b>	<p><a href="#">The Anti-Racism Grant</a> advances community-led anti-racism efforts to ensure Edmontonians are more aware of racism and its impacts; have a greater understanding of how to take action; are knowledgeable of community organizations that are working to dismantle racism; and can work together to build a diverse, inclusive and equitable city.</p>
<b>Outputs and Impact</b>	<p>87 Anti-Racism Grants were provided to community from 2022- 2023. In 2022, 16 organizations were awarded grants. Organizations reported directly reaching 47,000 participants. The main outcomes pursued were “Edmontonians will work together to build a diverse, inclusive and equitable city guided by anti-racism” and “Edmontonians are more aware of racism and its impact and have a greater understanding of how to take action to address it.” The majority of projects concentrated on: promotion of anti-racism awareness, training and education, and building community capacity and cultural understanding. All organizations reported that they achieved their main outcomes.</p> <p>In 2023, 12 organizations were awarded grants. Organizations reported directly reaching 40,000 people and indirectly reaching 500,000. The majority of grants focused on building community capacity and cultural understanding and promoting awareness, training and education. Successes include creating spaces that are safe and accessible for women, developing tools on the impacts of racism, supporting intercultural learning and increasing newcomer knowledge of racism and its impacts. 2023 reporting is expected in Q4 2024.</p>
<b>ANTI-RACISM STRATEGY</b>	



<p><b>Primary CSWB Pillar</b></p>	<p>Anti-Racism</p>
<p><b>Secondary CSWB Pillar(s)</b></p>	<p>Equitable Policies, Procedures and Guidelines</p>
<p><b>Funding</b></p>	<ul style="list-style-type: none"> <li>• \$1.3 Million one-time CSWB funding for 2022.</li> <li>• \$2.5 million annual ongoing tax levy funding from 2024 onwards for the High Level Office for Reconciliation and Anti-Racism.</li> <li>• \$1.0 million annual ongoing tax levy funding in 2024, increasing to \$1.6 million from 2025 onwards for the Independent Anti-Racism Body.</li> </ul>
<p><b>Description</b></p>	<p>In February 2022, City Council approved Edmonton's <a href="#">Anti-Racism Strategy</a>, which was recommended to City Council and Administration by the Anti-Racism Advisory Committee. The Anti-Racism Strategy brings communities together to improve equity, end poverty, eliminate racism and make clear progress toward Truth and Reconciliation.</p>
<p><b>Outputs and Impact</b></p>	<p>The High Level Office for Reconciliation and Anti-Racism (HLO) coordinates strategic direction and accountability over actions to challenge systemic racism and advance reconciliation with Indigenous communities. It holds responsibility over the City's <a href="#">TRC Municipal Response Plan</a>, <a href="#">Anti-Racism Strategy</a> and <a href="#">Anti-Black Racism Action Plan</a>.</p> <p>The Office is housed within the City Manager's Office and is intended to challenge and enable transformations that result in:</p> <ul style="list-style-type: none"> <li>• Racially and ethnically diverse staff at all levels of the organization, who are respected, valued and accepted for who they are.</li> <li>• Edmonton's racialized, Indigenous and ethnocultural communities are actively participating in civic life and exhibiting trust in the City.</li> <li>• City services being planned and delivered equitably and inclusively for all.</li> </ul> <p>Ongoing funding of \$2.5 million for the establishment of the HLO was approved in 2023, which allowed for the permanent recruitment of seven staff members alongside community partnerships and initiatives that advance the goals of the HLO.</p> <p>An Independent Anti-Racism Body was proposed in the Anti-Racism Strategy to empower and amplify the voices of community organizations who work on issues of racism, hate and lateral community bonding. A 14-person Panel met bi-weekly since February 2023 to explore how the proposed body could be envisioned by recommending priorities, partnerships and organizational options for community-led, independent anti-racism work. The group hosted 12 engagement sessions and launched two on-line surveys between December 2023 and July 2024, reaching over 300 people to assess their draft</p>

	<p>recommendations and solicit community reaction. The Advisory Panel finalized and submitted a report for the City Manager at the end of the summer. Administration is currently reviewing the Advisory Panel's recommendation and preparing an implementation plan. In the Fall 2023 Supplemental Operating Budget Adjustment, City Council approved a start up budget of \$1 million for 2024, and \$1.6 million thereafter to ensure that there is adequate funding available for independent, community-based anti-racism work to begin as soon as partnerships and structures are confirmed and established.</p> <p>The <a href="#">Anti-Black Racism Action Plan</a> was developed following the City's re-commitment to the United Nations International Decade for People of African Descent. The action plan is driven and guided by the advice and voices of Black communities in Edmonton. Over 1,000 people were engaged in the development of the action plan and the recommendations resulted in the City of Edmonton prioritizing a number of systemic changes. The City is continuing to work with Black communities in Edmonton to implement the action plan and enhance accountability.</p> <p>The <a href="#">Civic Youth Fellowship (Internship, CYI)</a> program encourages youth from diverse backgrounds to gain leadership skills, grow their professional network, learn new skills in the public sector and experience meaningful mentorship and career development opportunities. The program hosted 13 interns in 2023 in the offices of Mayor and Council. In 2024, 19 interns participated and the program expanded to include opportunities in City Administration. Following the program in 2023, five candidates secured employment in Council offices, City Administration or within other fields of social policy or non-profits. In 2024, intern participants indicated they had increased their understanding of municipal, Council and Administration processes, policy and how to get involved in municipal government. They also reported enhancing their technical skills (e.g. research); soft skills (e.g. communication, leadership, problem-solving); and obtained ongoing professional development (e.g. best practices and standards). Screening and matching processes in 2024 were considered successful; in addition, the program was generally considered to be well-organized and well-run with participants indicating they would participate again or recommend to others. Partner funding has been secured for the next five years (2025-2030) and a Call for Applicants for the 2025 Internship Program was launched on November 5, 2024 with over 148 youth applying to the 2025 cohort.</p>
<b>INDIGENOUS FRAMEWORK IMPLEMENTATION</b>	
<b>Primary CSWB Pillar</b>	Reconciliation
<b>Secondary CSWB Pillar(s)</b>	Equitable Policies, Procedures and Guidelines
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$1.5 million total funding between 2022 and 2024.</li> <li>• \$0.8 million annual ongoing funding from 2025 onwards.</li> </ul>

<b>Description</b>	In February 2021, the City of Edmonton launched the <a href="#">Indigenous Framework</a> . The three elements of the Framework (guiding principles, four roles and seven commitments) are meant to guide City staff and Departments on their learning journeys of reconciliation and relationship-building with Indigenous communities and inform municipal policies, programs and services. Included in this is addressing the municipal role in the Truth and Reconciliation Calls to Action and the Missing and Murdered Indigenous Women and Girls Calls for Justice. The Indigenous Framework is a living initiative designed to adapt to changing community priorities as these relationships grow and mature.
<b>Outputs and Impact</b>	Funding supported City positions that provide backbone support for Indigenous Framework Implementation, including an Elder Helper who works with the Indigenous Framework Circle of Elders and Strategy Planners who oversee complex portfolios and strategic plans, including the intergovernmental file, Duty to Consult and engagement, Indigenous Framework, Missing and Murdered Indigenous Relatives Municipal Response Plan, and Truth and Reconciliation Municipal Response Plan. Memorable milestones are outlined in the <a href="#">Indigenous Framework 2023 Our Journey Report</a> . Administration is developing a culturally responsive Indigenous evaluation system that is rooted in Indigenous knowledge systems and prioritizes community voices to continue assessing these reconciliation efforts. The projected timeline for this evaluation system is late 2025.
<b>KIHCIHKAW ASKÎ-SACRED LAND</b>	
<b>Primary CSWB Pillar</b>	Reconciliation
<b>Secondary CSWB Pillar(s)</b>	Safe and Inclusive Spaces Well-being
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.1 million in 2023.</li> <li>• \$0.2 million annual ongoing funding from 2024 onwards.</li> </ul>
<b>Description</b>	kihcihkaw askî (“This place here is Sacred” in Cree) is located in Whitemud Park (14141 Fox Drive NW) and provides a natural setting for Indigenous Peoples, groups and communities in the capital region to host spiritual ceremonies, sweat lodges, cultural camps and talking circles, grow medicinal herbs and facilitate intergenerational learning in an appropriately designed outdoor learning space.
<b>Outputs and Impact</b>	<p>Following a ground blessing, construction started in 2021 and was completed in 2023. As of Fall 2023, kihcihkaw askî-Sacred Land is now open to the public. It is operated by the Indigenous Knowledge and Wisdom Centre and guided by a Counsel of Elders.</p> <p>The site features two circular areas for sweat lodges and two permanent fire enclosures to heat the stones for sweat lodge ceremonies, a circular area for tipis with permanent feast fire pit for ceremonies and small</p>

	group workshops, a pavilion with washrooms, locker rooms, gathering room and storage for ceremonial items, storage building with a built-in amphitheatre and landscaping and walking paths. CSWB funding supports operations of the site including waste, utility and custodial costs, as well as an operations manager to support bookings, opening and closing the site, hosting and land-based learning.
<b>MISSING AND MURDERED INDIGENOUS RELATIVES</b>	
<b>Primary CSWB Pillar</b>	Reconciliation
<b>Secondary CSWB Pillar(s)</b>	Well-being Safe and Inclusive Spaces Crime Prevention and Crisis Intervention
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.2 million in 2023.</li> <li>• \$0.8 million annual ongoing funding from 2024 onwards.</li> </ul>
<b>Description</b>	Reclaiming Power and Place: The Final Report of the National Inquiry into Missing and Murdered Indigenous Women and Girls (2019) revealed that persistent and deliberate human and Indigenous rights violations and abuses are the root cause behind Canada’s staggering rates of violence against Indigenous women, girls and 2SLGBTQQIA people. The Missing and Murdered Indigenous Relatives (MMIR) Action Plan was established in 2022 around four key pillars: Awareness, Addressing, Resurgence and Advocacy.
	<p>CSWB funding supports staffing to lead the Action Plan and program funding. Since the release of the MMIR Action Plan, the Indigenous Relations Office and community partners have begun working on priority initiatives to advance the City’s commitment to the 231 Calls for Justice including:</p> <p>Awareness:</p> <ul style="list-style-type: none"> <li>• Enhanced storytelling and communications on both Truth and Reconciliation and MMIR to support greater awareness and public transparency.</li> <li>• MMIWG2S+ Reading Circle with the Edmonton Public Library.</li> <li>• Supporting and funding awareness events.</li> <li>• Okísikow (Angel) Way - Neighborhood Renewal Program, official street renaming and Proclamation.</li> <li>• Development of a podcast (to be released in 2024).</li> </ul> <p>Addressing:</p> <ul style="list-style-type: none"> <li>• Launch of an Operating Grant for Indigenous-led Organizations.</li> <li>• Indigenous Housing Strategy and Indigenous-led Shelters.</li> <li>• Providing funding to community-based and community-led initiatives.</li> <li>• Development of an Indigenous Women and Two-Spirit internship program.</li> <li>• Creation of an Indigenous Ombudsperson (Administration is reviewing options in Q1 2025).</li> </ul>

	<p>Resurgence:</p> <ul style="list-style-type: none"> <li>• Working with community partners to create safe spaces for reclamation and celebration of women and two-spirit ceremony and understanding.</li> <li>• Promoting the use of Indigenous languages, art and cultural symbolism in public spaces.</li> <li>• Ensuring funding and sponsorship is available for revitalization of Indigenous cultures, languages and celebrations across the city, as well as land-based learning, language and access to ceremony.</li> <li>• The Heartland Framework.</li> <li>• The Elders and Matriarch’s Circle and kinship gatherings with Elders and Knowledge Holders.</li> <li>• January 2025 there will be a two-day MMIR conference, which includes educational speakers and panels, as well as opportunities for public engagement on MMIR work being done.</li> </ul>
<b>OPERATING GRANT FOR INDIGENOUS-LED ORGANIZATIONS</b>	
<b>Primary CSWB Pillar</b>	Reconciliation
<b>Secondary CSWB Pillar(s)</b>	Well-being
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$1.0 million annual ongoing funding from 2023 onwards.</li> </ul>
<b>Description</b>	<p>In September 2023, the City launched the Operating Grant for Indigenous-led Organizations. Many of the 94 Calls to Action and 231 Calls for Justice call upon governments to fund the needs, programs and services of Indigenous Peoples for Indigenous Peoples. This grant was the City’s first step towards ensuring access to flexible funding was available to meet these needs. The grant is only available to Indigenous-led organizations, where the majority of the board, management and staff/volunteers identify as Indigenous, Indigenous culture is central to the development and ongoing operations of the organization, and programs and services developed by and for Indigenous people.</p>
<b>Outputs and Impact</b>	<p>The grant program saw two intakes (September 2023 and January 2024) which funded 20 organizations for two years, for a total of \$2 million. <a href="#">Approved organizations can be found here</a>. The grant was awarded based on a formula that took into account eligible operating expenses and a maximum for larger organizations to ensure funding was provided equitably across various-sized organizations. For the two-year period, the minimum grant awarded was \$15,650 and the maximum grant awarded was \$209,836. The average grant awarded was \$99,256. Reporting is due in Q4 2024 and will include how the organization addressed one or more of the grant priorities, examples of the programs offered that supported each of the priorities selected, number of people who attended or participated in the programs identified and the priority areas in which the organization had the largest impact.</p>



TRUTH AND RECONCILIATION	
<b>Primary CSWB Pillar</b>	Reconciliation
<b>Secondary CSWB Pillar(s)</b>	Equitable Policies, Procedures and Guidelines
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$2.1 million total funding between 2023 and 2024.</li> <li>• \$1.0 million annual ongoing funding from 2025 onwards.</li> </ul>
<b>Description</b>	<p>In November 2022, City Council approved the TRC Municipal Response Plan which includes more than 90 commitments that respond to, or were inspired by, the calls to action. The <a href="#">TRC Municipal Response Plan</a> aims to remove barriers facing Indigenous Peoples in Edmonton and enhance access to municipal programs and services. As a “living document,” the plan is designed to adapt to the priorities of Indigenous community members and will evolve as the City makes progress in addressing the Calls to Action through listening, connecting, partnering and advocating.</p> <p>The City of Edmonton has identified:</p> <ul style="list-style-type: none"> <li>• 39 Calls to Action that can be actioned in some way by the City.</li> <li>• 34 of those 39 Calls to Action currently have work underway.</li> <li>• Three of the Calls to Action have been completed (or are completed and ongoing).</li> </ul>
<b>Outputs and Impact</b>	<p>Funding supports staffing to lead this initiative as well as program funding. The <a href="#">Indigenous Watchdog</a> assessed the progress of the City towards Calls to Action assigned to the municipality. Previously, it was noted that Edmonton had not progressed at all in their assigned Calls to Action. A briefing document was created and provided to the organization, updating them on how the City is beginning to address these Calls. Following this information, the Indigenous Watchdog has now updated Edmonton’s status to 100 per cent, indicating that progress is being made on each of the actions assigned to municipalities:</p> <ul style="list-style-type: none"> <li>• #42 - Fully adopt and implement UNDRIP as the framework for reconciliation - The City is implementing the Indigenous Framework as its approach to this as the Framework is built in the spirit of the principles of UNDRIP.</li> <li>• #47 - Repudiate Doctrine of Discovery and terra nullius - The City has multiple initiatives that are addressing this Call to Action, including Memorandums of Understanding (MOUs) with Nation partners, the Urban Reserve Strategy, and land acknowledgements in City Council meetings, ongoing meetings and public events and on the City of Edmonton’s Open City Wi-Fi network.</li> <li>• #57 - Provide education to civil servants on Indigenous issues, histories and treaties - The City has multiple training and learning opportunities, but most notably the Indigenous Awareness Training and the learning opportunities through the Indigenous Framework.</li> </ul>

	<ul style="list-style-type: none"> <li>● #75 - Develop and implement strategies and procedures for ongoing identification, documentation, maintenance, commemoration and protection of residential school cemeteries - The City is exempt from this Call to Action due to no former residential school being located within City of Edmonton boundaries (the nearest former school is in St. Albert). While the City is exploring ways to partner with regional partners on commemorative projects, it continues thoughtful engagement within known ceremonial and burial grounds within city limits.</li> <li>● #77 - All archives to collaborate with National Centre for Truth and Reconciliation on collection of all records - While the City archivist found no records in our archives from the area Residential School, which is located outside City of Edmonton boundaries, we have informed the National Centre for Truth and Reconciliation about an archival photograph collection that includes Indigenous Peoples.</li> </ul> <p>For 2024, funding is supporting:</p> <ul style="list-style-type: none"> <li>● Staffing to support the expansion of the Nikaniw Program. In June 2024, 29 youth completed the Nikaniw Indigenous Youth Leadership Program. The City, working with Bent Arrow Traditional Healing Society, started the program over 20 years ago with over 500 participants having gone through the program. The program will welcome another cohort for the September 2024 - June 2025 season.</li> <li>● TRC specific projects (sacred fire pit, residential school monument, Northeast River Valley Park and Government Centre LRT Station renaming) and Indigenous engagement, including:             <ul style="list-style-type: none"> <li>○ Elder's Engagement Conference in July, inviting 68 Elders and Elder Helpers to a three-day engagement conference covering four priority projects under the TRC Municipal Response Plan.</li> <li>○ Duty to Consult Training for City staff (two classes of approximately 25 staff who interact with the Duty to Consult most frequently).</li> </ul> </li> <li>● Indigenous Framework Implementation including learning opportunities for staff and cross-corporate wide department specific projects that align with their action plans. This includes the community report back sessions with Elders and Community, which is a commitment in the framework and TRC municipal response plan.</li> <li>● National Day for Truth and Reconciliation, in partnership with community partners, to support: The Orange Shirt Day Run and Walk, bringing together over 600 participants (2023) and over 700 participants (2024), and many other guests to gather to acknowledge the impacts of residential schools and heal together. The Root for Trees program also gifted 1,800 (2023) and 3,246 (2024) trees, shrubs and wildflowers to attendees.</li> <li>● In 2024, the City also partnered with MacEwan University for a Leadership Learning Summit bringing together 200 staff from both organizations to reflect on economic reconciliation with national and local Indigenous leaders.</li> <li>● \$500,000 for subsidies/sponsorships that support community-led projects and initiatives that respond to the 94 Calls to Action and the 231 Calls for Justice.</li> </ul>
<b>COMMUNITY PROPERTY SAFETY TEAM</b>	
<b>Primary CSWB Pillar</b>	Safe and Inclusive Spaces

<b>Funding</b>	<ul style="list-style-type: none"> <li>\$0.9 million one-time funding in 2022 (permanent program was funded through tax levy after 2023).</li> </ul>
<b>Description</b>	<p>The Community Property Safety Team (CPST) began as a pilot in 2022 to address the worsening problem of fires occurring in unsecured vacant properties. It is a joint initiative between Edmonton Fire Rescue Services (EFRS) and the Community Standards Branch (CSB). Utilizing the National Fire Code - Alberta Edition and the Municipal Government Act, the CPST is responsible for securing properties and holding landowners accountable for unsecured vacant buildings that pose a fire risk to the surrounding community. If owners do not comply with an order issued by a Fire Prevention Officer, the work will be carried out on the behalf of the owner with all costs charged to the owner's tax roll. The pilot ran from April 11, 2022 to the end of 2023.</p>
<b>Outputs and Impact</b>	<p>The CPST pilot operated for 15 months and demonstrated a measurable reduction to the occurrence of structural fires in Alberta Avenue and Downtown. Key data includes:</p> <ul style="list-style-type: none"> <li>During the 2022 to 2023 pilot, after CPST involvement (contact with the owners) and compliance orders issued, CPST saw 111 properties demolished and 18 properties were reinvested in (properties were either sold and no longer vacant or redeveloped into a living accommodation and no longer vacant). In 2024, another 78 properties were demolished, 34 changed from unsecured and vacant to legally occupied and 6 reinvested or redeveloped.</li> <li>By the end of 2023, the program projected a 31 per cent decrease of structural fires in these neighbourhoods compared to an 8 per cent decrease in structural fires citywide.</li> <li>More than half (54 per cent) of 593 inspected properties have resulted in remedial action, greatly reducing the structural fire risk of almost 320 properties.</li> <li>As well, the program exposure has led to increased public awareness, resulting in an 8 per cent reduction of structural fires citywide.</li> <li>Based on the success of the pilot, Administration made the program permanent and doubled the Officer complement from two to four officers.</li> </ul>
<b>ENCAMPMENT AND UNSHELTERED HOMELESSNESS RESPONSE</b>	
<b>Primary CSWB Pillar</b>	Safe and Inclusive Spaces
<b>Funding</b>	<ul style="list-style-type: none"> <li>\$1.4 million total funding between 2022 and 2024.</li> <li>\$1.2 million annual ongoing funding from 2025 onwards.</li> </ul>
<b>Description</b>	<p>Council approved ongoing funding for encampment clean-up as well as one-time prototype funding with the aim of achieving the following goals:</p> <ul style="list-style-type: none"> <li>Support the prevention of shigella and other infectious illnesses and enhance general hygiene for people sleeping rough in areas more remote from services.</li> </ul>

	<ul style="list-style-type: none"> <li>• Improve collaboration and integration between health providers, particularly those within the Alberta Health Services system, and outreach teams operated by social agencies, to create more efficient referral pathways for unsheltered people in need of healthcare.</li> <li>• Enhance the safety of unsheltered people and the cleanliness of their living arrangements as they await permanent housing.</li> </ul>
<p><b>Outputs and Impact</b></p>	<p>The City received a one-time grant from the Government of Alberta (GOA) for \$4.5 million in 2024 to fund encampment clean-up responses. The grant supported the City's encampment clean-up responses from January to early September 2024 and was fully spent as of September 2024.</p> <p>CSWB funding supported encampment clean up for the remainder of 2024 including supporting a Crew Leader and labourer positions and non-personnel budget for costs such as vehicle lease to clean up of encampment sites that pose a high risk of injury or death, drug use, weapons and criminal activity, carbon monoxide poisoning, public health or sanitation risks, and environmental degradation.</p> <p>Funding also supported the development of prototypes based on lived experience engagement:</p> <ul style="list-style-type: none"> <li>• The first aimed to improve access to healthcare services for people sleeping outdoors by operationalizing a mobile hygiene hub and increasing collaboration between healthcare providers and outreach teams.</li> <li>• The second prototype tested ways to increase the safety and hygiene of unsheltered people engaged in the housing process by hiring peer support workers to work alongside participants to decrease hazards, enhance fire safety, etc. Contractors completed on-site check-ins with encampment residents at least once a week to ensure their encampments are clean and safe.</li> <li>• The third prototype, called Soloss, strove to help people process unacknowledged grief and loss that was keeping people stuck in cycles of chronic crisis. It tested a new community role, called a Local Listener, who went to encampments and developed relationships with campers, often engaging in some sort of creative practice together.</li> </ul>
<p><b>REACH NEIGHBOURHOOD ORGANIZING INITIATIVE</b></p>	
<p><b>Primary CSWB Pillar</b></p>	<p>Safe and Inclusive Spaces</p>
<p><b>Funding</b></p>	<ul style="list-style-type: none"> <li>• \$0.4 million annual funding from 2023 to 2026.</li> </ul>
<p><b>Description</b></p>	<p>Building upon the Safer McCauley initiative, REACH has developed the Neighbourhood Organizing Initiative (NOI). The NOI framework is adaptable to any neighbourhood and includes a process for mobilizing community members to identify their safety priorities, developing a collective vision for a safe and vibrant neighbourhood, and co-designing community-driven responses.</p>

<p><b>Outputs and Impact</b></p>	<p>Funding supports a project manager and coordinator, funding for external grassroots groups, and budget for program implementation (community engagement, contracted services, communications, admin, etc.). In 2023, NOI aimed to support neighbourhoods that it previously had a relationship with, while identifying new opportunities to support within its capacity. In 2024, there has been ongoing engagement in multiple communities experiencing acute safety concerns including the Chinatown, Alberta Ave, McCauley, and McDougall areas to build their capacity to address community-determined safety concerns. Additionally, the number of safety projects supported by NOI has expanded.</p> <p>2023 and 2024 (up to June, 2024) activities included:</p> <ul style="list-style-type: none"> <li>• 36 Neighbourhoods supported.</li> <li>• 102 Projects/events/meetings supported.</li> <li>• Five Community assessments/reports produced.</li> <li>• \$26,144 Distributed for grassroots projects.</li> <li>• Three Active Safety Councils.</li> </ul>
<p><b>PROBLEM PROPERTY INITIATIVE</b></p>	
<p><b>Primary CSWB Pillar</b></p>	<p>Safe and Inclusive Spaces</p>
<p><b>Secondary CSWB Pillar(s)</b></p>	<p>Crime Prevention and Crisis Intervention</p>
<p><b>Funding</b></p>	<ul style="list-style-type: none"> <li>• \$2.7 million total funding between 2022 and 2024.</li> <li>• \$1.2 million annual ongoing funding from 2025 onwards.</li> </ul>
<p><b>Description</b></p>	<p>The Problem Property Initiative (PPI) addresses occupied and unoccupied, residential and commercial properties in Edmonton that have significant negative impacts on the well-being of the surrounding community and/or those living or working in them. Through the coordinated efforts of multiple City departments, the Edmonton Police Service, Alberta Health Services, and the Government of Alberta, several specialty teams present a united and consistent approach to the complex issues associated with problem properties.</p>
<p><b>Outputs and Impact</b></p>	<p>One-time funding was used for staffing a dedicated centralized office to address problem properties that included a Program Coordinator, four Municipal Enforcement Officers, a Neighbourhood Resource Advisor, an Analyst and Community Safety Liaison. Funding also supported a tenant and landlord toolkit, data collection, public facing dashboards and information/engagement sessions with communities. Permanent funding in December 2022 allowed the PPI to fully implement the 2023 to 2026 Approach to Problem Properties, including the deployment of four coordinated and complementary speciality teams to address different issues related to problem properties.</p>

	<p>Formal feedback provided by community members at PPI-facilitated public events shows that 94 per cent felt the event increased their knowledge of how the City addresses problem properties; and 88 per cent felt the event gave them confidence in the City's strategy to address problem properties.</p> <p>Key data from January 1, 2023 to October 1, 2024 is as follows:</p> <ul style="list-style-type: none"> <li>● Conducted 8,430 inspections at over 800 unique properties.</li> <li>● Issued 1,668 enforcement orders, including 17 demolition orders.</li> <li>● Proactively monitored 524 vacant properties for vulnerabilities and infractions.</li> <li>● Secured 440 unsafe vacant properties and demolished six unsafe vacant properties.</li> <li>● Coordinated 329 property cleanups, removed 1.52 million lbs (688,930 kg) of debris and hazardous materials in clean ups and demolitions and cleaned up 2,631 square feet of graffiti at problem properties.</li> <li>● Influenced 332 demolitions by owner, following City interventions.</li> <li>● Since November 2023, there have been 1,640 interactions with 127 vulnerable individuals and/or families living at problem properties to connect them with resources and services, and made 447 referrals for vulnerable individuals to 123 different service agencies. Since March 2024, 56 individuals were re-housed, including 21 children, from 24 problem properties that were no longer livable.</li> </ul>
<b>TRANSIT SAFETY PLAN</b>	
<b>Primary CSWB Pillar</b>	Safe and Inclusive Spaces
<b>Secondary CSWB Pillar(s)</b>	Crime Prevention and Crisis Intervention
<b>Funding</b>	<ul style="list-style-type: none"> <li>● \$1.6 million total funding between 2022 and 2024.</li> </ul>
<b>Description</b>	<p>In February 2022, Council approved the enhanced Transit Safety and Security Plan which outlines a set of actions to further improve safety and security in public transit spaces throughout Edmonton. Through collaboration between the City of Edmonton, Bent Arrow Traditional Healing Society and Edmonton Police Service, the Enhanced Transit Safety Plan advances safety, the perception of safety, integration and well-being across the entire transit system.</p>
<b>Outputs and Impact</b>	<p>Initiatives funded through this work include:</p> <ul style="list-style-type: none"> <li>● Expanding the Community Outreach Transit Team (COTT) project by adding three additional teams for three years (which include three Transit Peace Officers and three Outreach Workers).</li> <li>● Allocation of a Project Director to oversee operations.</li> <li>● Addition of an Outreach Coordinator to the Social Development Branch.</li> </ul>



	<ul style="list-style-type: none"> <li>• An additional vehicle for COTT.</li> <li>• Two Sergeant positions for Transit Peace Officers.</li> </ul> <p>Highlights include:</p> <ul style="list-style-type: none"> <li>• 4.2 per cent decrease (from 1,009 in Q2 to 967 in Q3, 2024) in drug-related incidents. (Source: ETS)</li> <li>• 36 per cent decrease in non-violent incidents (from 118 to 76). (Source: EPS)</li> <li>• 47 per cent decrease in violent incidents (between August and September). (Source: EPS)</li> <li>• A partnership review/evaluation of the COTT pilot project was completed, which highlighted the results achieved thus far and also provided a number of recommendations for improvement.</li> <li>• Over 500 COTT clients were referred to agencies or services.</li> <li>• 11 per cent of all COTT interactions are related to requests for shelter support while 12 per cent are related to housing support.</li> </ul>
<b>WOMEN'S SHELTERS</b>	
<b>Primary CSWB Pillar</b>	Safe and Inclusive Spaces
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.9 million one-time funding in 2022.</li> </ul>
<b>Description</b>	Women's shelters provide safety for women, their children and seniors facing domestic abuse.
<b>Outputs and Impact</b>	<p>Funding was provided to SAGE, Wings of Providence, Edmonton's Women Shelter (WIN House) and Catholic Social Services to expand services for women fleeing violence and in need of emergency accommodations in the areas of mental health supports, cultural supports and nursing services.</p> <p>Additionally, the Alberta Council of Women's Shelters received funding to provide support for individuals and families with precarious immigration status and/or housing situations, working in cooperation with the Women's Shelters.</p> <p>Key data includes:</p> <p>SAGE</p> <ul style="list-style-type: none"> <li>• 24 individuals participated in one-on-one sessions at the Safe House with a mental health therapist from The Family Centre.</li> <li>• 27 staff members from Sage participated in professional development opportunities related to cultural understanding, including practice of ceremony with Bent Arrow Traditional Healing Society and the Indigenous Awareness Course and Talking Circle through Naheyawin.</li> <li>• Nine community outreach presentations, gatherings, and events related to elder abuse were held in collaboration with ethnocultural organizations.</li> </ul>

	<p>Wings of Providence</p> <ul style="list-style-type: none"> <li>• 23 individuals attended a total of 113 sessions.</li> <li>• Client attendance was incredibly high (91.1 per cent of scheduled appointments were attended), suggesting clients were highly motivated.</li> <li>• Funding also supported events and intercultural learning.</li> </ul> <p>Edmonton Women’s Shelter (WIN House)</p> <ul style="list-style-type: none"> <li>• 66 individuals participated in mental health supports for a total of 123 sessions.</li> <li>• 67 per cent of participants reported that the services they accessed helped them gain access to other services in the community (i.e. referrals, child care and legal supports).</li> <li>• 66 per cent of participants reported that the services they accessed met their unique cultural needs.</li> </ul> <p>Catholic Social Services</p> <ul style="list-style-type: none"> <li>• CSWB funding was used to enhance service delivery in their emergency domestic violence shelter and second stage domestic violence shelter. They focused on equitable healthcare access and enhancing feelings of inclusion and connection to culture by offering training and assessment opportunities for their staff, which resulted in 3,850 referrals to community agencies and on site cultural programming for the women and children in the shelters.</li> <li>• Enhanced health services for women and children accessing the shelter included:             <ul style="list-style-type: none"> <li>○ Two nurses that come into the shelters to offer services on site.</li> <li>○ Psychological support in partnership with the YMCA and Mercy Counseling Services for 163 women.</li> </ul> </li> </ul>
<b>BISELL CENTRE</b>	
<b>Primary CSWB Pillar</b>	Poverty
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.5 million annual ongoing funding from 2023 onwards.</li> </ul>
<b>Description</b>	This funding supports ongoing building-related costs at Bissell Centre, which provides critical support for individuals experiencing houselessness. Bissell has offered a safe, accessible and welcoming place to access basic needs and mental health support in the downtown core for over 100 years.
<b>Outputs and Impact</b>	<p>Funding has addressed building-related costs that support the organization to provide programs and services that support individuals and families in need including:</p> <ul style="list-style-type: none"> <li>• Community Space received a complete enhancement.</li> <li>• Community kitchen was improved: fire suppression system, stoves with advanced safety mechanisms, high-efficiency dishwasher.</li> <li>• Backflow device to prevent the reverse flow of water into the main water supply system, safeguarding the water quality.</li> </ul>

	<ul style="list-style-type: none"> <li>• New commercial grade washing machines were purchased for community members to do their laundry.</li> <li>• Brighter outdoor lighting was added for safety.</li> <li>• A new floor scrubber was procured to ensure a high standard of cleanliness and hygiene. A thorough deep clean and sanitization initiative was undertaken for the entire Community Space, including the cafe, cultural room, classrooms, washrooms, showers, and laundry areas. This proactive measure ensures a sanitary environment, promoting the health and safety of everyone utilizing these spaces.</li> <li>• Three hand sink base cabinets, which had incurred significant water damage from usage, were replaced with plywood cabinets for enhanced long-term durability.</li> </ul>
<b>BRIDGE HEALING PROGRAM</b>	
<b>Primary CSWB Pillar</b>	Poverty
<b>Secondary CSWB Pillar(s)</b>	Well-being, Equitable Policies Procedures and Guidelines and Safe and Inclusive Spaces
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.3 million one-time funding in 2022.</li> </ul>
<b>Description</b>	The Bridge Healing program provides temporary housing and support services to patients who are experiencing houselessness upon discharge from the Royal Alexandra Hospital. This program supports stability for those impacted by houselessness and health issues, while short term or long term housing is found.
<b>Outputs and Impact</b>	In March 2023, Jasper Place Wellness Centre and the Royal Alexandra Hospital opened the first Bridge Healing Program site which operated until April 30, 2024. The site grew from 12 spaces to 24 spaces in about six months and officially opened all 36 spaces by December 2023. The site helps individuals experiencing homelessness meet their basic needs while working towards obtaining permanent housing. Individuals can stay for up to four months, access wraparound services like mental health and employment counselling, and connect to permanent supportive housing. The City received a report on the usage of this program in March 2024 and it is proving to be very successful. In January 2024, over 100 people had gone through Bridge Healing Centre and the average time from when a referral was accepted in the emergency department to when the clients arrived on-site at Bridge Healing was four hours.
<b>C5 NORTH EAST COMMUNITY HUB</b>	
<b>Primary CSWB Pillar</b>	Poverty

<b>Secondary CSWB Pillar(s)</b>	Well-being, Safe and Inclusive Spaces
<b>Funding</b>	<ul style="list-style-type: none"> <li>\$0.3 million annually from 2023 to 2026.</li> </ul>
<b>Description</b>	The C5 Collaborative provides coordinated, wraparound services, to ensure programs for children, youth and families in the northeast community are available and are culturally appropriate to help achieve a poverty-free community. Funding is for expenses required to operate the facility.
<b>Outputs and Impact</b>	<p>From January 1-October 2023:</p> <ul style="list-style-type: none"> <li>1,432 unique individuals accessed 2 or more services/programs at the hub.</li> <li>2,609 participants reported that opportunities to meet people of different backgrounds has helped increase their sense of belonging.</li> <li>1,869 self-identified newcomers to Edmonton participated in C5 Hub Activities. 70 per cent of newcomers surveyed reported a sense of community as a result of participating in hub activities.</li> <li>401 Indigenous community members participated in C5 Hub Activities. 68 per cent of Indigenous community members surveyed reported a sense of community as a result of participating in hub activities.</li> <li>70 per cent of community members surveyed report being able to access multiple services at the C5 Hub and have helped them increase their overall health and well-being.</li> </ul>
<b>EDMONTON COMMUNITY DEVELOPMENT COMPANY</b>	
<b>Primary CSWB Pillar</b>	Poverty
<b>Secondary CSWB Pillar(s)</b>	Safe and Inclusive Spaces
<b>Funding</b>	<ul style="list-style-type: none"> <li>\$0.3 million one-time funding in 2022.</li> </ul>
<b>Description</b>	The Edmonton Community Development Company (ECDC) partners with communities to strengthen their neighbourhood through social and economic development. \$280,000 in an operating subsidy was disbursed to the ECDC to support development at a community level in low income communities, as well as support revitalization and work to eliminate poverty in Edmonton.
<b>Outputs and Impact</b>	The \$280,000 subsidy offset operational expenses and prioritized projects on lands where land purchase agreements have been completed with the City.
<b>ENDPOVERTYEDMONTON</b>	

<b>Primary CSWB Pillar</b>	Poverty
<b>Secondary CSWB Pillar(s)</b>	Anti-racism, Reconciliation, Well-being, Equitable Policies, Procedures and Guidelines
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$5.7 million total funding between 2022 and 2024.</li> <li>• \$1.0 million funding for 2025.</li> <li>• \$0.5 million annual ongoing funding from 2026 onwards.</li> </ul>
<b>Description</b>	In 2016, Edmonton City Council approved funding for the launch of EndPovertyEdmonton to steward the vision of eliminating poverty in a generation. EndPovertyEdmonton organized its work into Game Changers, which include Anti-Racism, Inclusive Economy, Early Learning and Care, Indigenization, Affordable Housing, Education, Health Services, Transportation, and Lived Experience.
<b>Outputs and Impact</b>	<p>CSWB funding was primarily used for staffing and administrative costs related to EndPoverty Edmonton's operations. In 2023, EndPoverty Edmonton's activities and successes included:</p> <ul style="list-style-type: none"> <li>• Completion of an outcomes map for the Ant-Racism gamechanger.</li> <li>• Published a literature review on the relationship between racism and poverty and conducted additional research and analysis supporting other gamechangers.</li> <li>• Developed an Anti-Oppressive Framework.</li> <li>• Prepared launch for a Community of Practice (CoP) for racialized and Indigenous Equity, Diversity, Inclusion, Justice, Reconciliation and Anti-Racism (EDIJR-AR) Practitioners.</li> <li>• Influenced provincial legislation and municipal policy development that supports race-based data collection.</li> <li>• Began mapping of Anti-Racism initiatives within Edmonton.</li> <li>• Strengthened relationships and networks to share information, provide support and advocacy.</li> </ul>
<b>EXTREME WEATHER RESPONSE</b>	
<b>Primary CSWB Pillar</b>	Poverty
<b>Secondary CSWB Pillar(s)</b>	Well-being
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$1.0 million annual ongoing funding from 2022 onwards.</li> </ul>

<p><b>Description</b></p>	<p>The City's Extreme Weather Response (EWR) is governed by City Policy C620 - Supporting Vulnerable People During Extreme Weather Conditions, and was adopted by City Council on July 16, 2019. The EWR involves an integrated approach within the City and externally with key stakeholders to support vulnerable Edmontonians during extreme weather situations throughout the year, from extreme heat to poor air quality to extreme cold. The City participates in Homeward Trust's Sector Emergency Response, a collaboration between more than 25 system and partner agencies working together to keep vulnerable citizens safe during adverse weather conditions. Examples of EWR work include the winter shelter shuttle buses, expanding overnight emergency shelter spaces at Al Rashid Mosque, and water bottle filling stations during extreme heat.</p>
<p><b>Outputs and Impact</b></p>	<p>Funding addresses:</p> <ul style="list-style-type: none"> <li>• Support workers contract for shelter shuttles.</li> <li>• Bus contract for shuttles from transit spaces to shelters.</li> <li>• Summer water station fabrication, install, and operations.</li> <li>• Bottled water.</li> </ul> <p>An internal review of the City's extreme weather response was conducted in 2022, covering two years (2020-2021) of extreme weather activations. The review found that the extreme weather response is generally regarded as an effective support for vulnerable populations and that despite a number of challenges early on around planning, the response has become more efficient over time. A more thorough policy and procedure review is scheduled for 2025.</p> <p>Extreme Cold Response - From November 1, 2023 to March 31, 2024, two overnight shelter shuttles transported people from transit centres to shelters regardless of temperature. The service intended to support Edmontonians' access to emergency shelter spaces. When the extreme cold weather response was activated, a third shuttle would be deployed. The Shelter Shuttles were staffed by Support Workers to help passengers access available emergency shelter spaces and make referrals to other critical services.</p> <p>Extreme Heat Response - From May to September 2024 up to 35 water bottle filling stations were installed across the City of Edmonton to provide water access to all Edmontonians in order to reduce the risk of dehydration. This program prioritizes the health of our community while also enhancing our city's resilience during extreme heat events, particularly for vulnerable populations like seniors, children, those working outside, and unsheltered people. In addition, City-owned facilities such as rec centres, libraries, and outdoor pools distributed bottled water.</p> <p>Poor Air Quality Response - All City facilities are available to people needing respite from poor air quality and will provide people with N95 masks. In addition, the City provided N95 masks to social service agencies.</p>

**INDIGENOUS-LED ENCAMPMENT OUTREACH**



<b>Primary CSWB Pillar</b>	Poverty
<b>Secondary CSWB Pillar(s)</b>	Reconciliation
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.9 million annual ongoing funding from 2022 onwards.</li> </ul>
<b>Description</b>	Indigenous-led encampment outreach supports enhanced peer support and cultural connection (e.g. access to Elders, ceremony, land-based teachings and community events) and increased housing readiness, access and retention through casework, system navigation, and advocacy.
<b>Outputs and Impact</b>	<p>Current contracts with Creating Hope Society and Treaty 8 Polytechnic are in effect until the end of 2024. Creating Hope Society has been contracted to engage in outreach to unsheltered people which includes rapport building, peer and cultural support, system navigation, and advocacy. Treaty 8 Polytechnic has been contracted to bolster housing retention for Indigenous and Metis people transitioning to housing from sleeping outdoors. Both organizations help participants access cultural teaching, ceremony, and community. An RFP process is underway to select a partner organization(s) for the subsequent years of funding.</p> <p>Ten outreach staff have been hired via this funding, plus salary contributions to three Elders who support these programs. Outreach staff from both organizations support people who are actively sleeping outdoors, although the work of Treaty 8 Polytechnic is geared more towards housing retention for newly housed people. Treaty 8 Polytechnic has supported over 100 participants in 2024 and, in addition to its own outreach efforts, provides support at the provincially-run Support and Navigation Centre. It also hosted an “On the Land Culture Camp” at Lake Wabamun for participants. 80 per cent of Treaty 8's caseload this past year has been made up of recently housed participants who were previously experiencing unsheltered homelessness, with a goal of bolstering housing retention through cultural connections and life skills teaching.</p> <p>Creating Hope Society has a current caseload of 49 participants and has started a drop-in program at its agency to help stay connected with unsheltered people. Both Treaty 8 and Creating Hope participated in the Point-in-Time (PIT) Count and Compassion Care Day, a health and social service fair that helped over 600 vulnerable people receive onsite medical service as well as housing/financial/employment assistance, etc. Creating Hope added/reactivated 105 people on the By Name List between January and October 2024, in addition to working with caseload participants on housing readiness (ID, income, health supports, legal assistance, etc).</p>
<b>INDIGENOUS-LED SHELTER</b>	

<b>Primary CSWB Pillar</b>	Poverty
<b>Secondary CSWB Pillar(s)</b>	Reconciliation
<b>Funding</b>	<ul style="list-style-type: none"> <li>\$1.0 million one-time funding in 2022; portions of funding were carried forward to 2023 and 2024.</li> </ul>
<b>Description</b>	In May 2022, City Council approved \$1 million in one-time funding for Indigenous-led shelters, housing, and programming in alignment with the CSWB Strategy.
<b>Outputs and Impact</b>	No expenses were incurred in 2022 as the City is advancing concept planning and working with Indigenous-led community partners to develop the project scope and outcomes. In 2023 and 2024, \$499K was utilized for procurement of a consulting team for design services and project management. The remaining \$500K is allocated for IIS for Indigenous-led shelter design in partnership with Native Counselling Services of Alberta and EndPovertyEdmonton. This includes hiring of a consultant, administration fees for NCSA, pipe ceremony, protocol, food, etc. for gatherings. The consultant's final report is expected in January 2024. Administration is committed to working with proponents to use the findings and guidance in the report to access land and eligible funding sources to build and operate an Indigenous-led shelter. Initial conversations with a proponent are in progress.
<b>24/7 CRISIS DIVERSION</b>	
<b>Primary CSWB Pillar</b>	Poverty
<b>Secondary CSWB Pillar(s)</b>	Well-being
<b>Funding</b>	<ul style="list-style-type: none"> <li>\$0.3 million annual ongoing funding from 2022 onwards.</li> </ul>
<b>Description</b>	<p>The 24/7 Crisis Diversion program is a partnership between Boyle Street Community Services, Hope Mission, the Canadian Mental Health Association and REACH Edmonton. They work closely with Edmonton Police Services and Alberta Health Services to address issues of poverty, mental health, and addiction by helping people in crisis connect with the best available resources to support their needs.</p> <p>24/7 Crisis Diversion teams help people experiencing non-emergency crises get to a safe place, freeing up police and emergency medical services to respond to more critical events.</p>

<b>Outputs and Impact</b>	<p>Funding enhanced 24/7 Diversion team capacity to accommodate for increased demand during cold weather months (Nov 2022-April 2023).</p> <p>Call answered over 2022 - 2024 are as follows:</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th></th> <th style="text-align: center;">2022</th> <th style="text-align: center;">2023</th> <th style="text-align: center;">2024 (June)</th> </tr> </thead> <tbody> <tr> <td>Calls Answered by 211</td> <td style="text-align: center;">29,455</td> <td style="text-align: center;">28,823</td> <td style="text-align: center;">14,611</td> </tr> <tr> <td>Unique Calls for Service</td> <td style="text-align: center;">21,606</td> <td style="text-align: center;">26,134</td> <td style="text-align: center;">14,697</td> </tr> <tr> <td>Dispatches</td> <td style="text-align: center;">16,049</td> <td style="text-align: center;">20,074</td> <td style="text-align: center;">12,962</td> </tr> <tr> <td>Contacts Made</td> <td style="text-align: center;">9,665</td> <td style="text-align: center;">14,093</td> <td style="text-align: center;">9,151</td> </tr> <tr> <td>Persons Supported/ Proactive Engagements</td> <td style="text-align: center;">30,240</td> <td style="text-align: center;">38,022</td> <td style="text-align: center;">25,488</td> </tr> <tr> <td>Total Emergency Service &amp; PO referrals</td> <td style="text-align: center;">3,501</td> <td style="text-align: center;">3,939</td> <td style="text-align: center;">1,671</td> </tr> </tbody> </table> <p>Funding further supported the co-develop process for the new data management system and app. In 2023, REACH Edmonton contracted external evaluators at SWM Consulting Services Inc. for their expertise in strengthening programs through collaborative evidence-based evaluative approaches. Through this work, an updated Theory of Change for the program was completed to reflect the current offerings of the program, along with an updated evaluative framework. Towards the end of 2023, REACH Edmonton entered into a contract with Catalyst Research &amp; Development Ltd. to undertake a new three year Social Return on Investment (SROI) analysis for the program.</p>					2022	2023	2024 (June)	Calls Answered by 211	29,455	28,823	14,611	Unique Calls for Service	21,606	26,134	14,697	Dispatches	16,049	20,074	12,962	Contacts Made	9,665	14,093	9,151	Persons Supported/ Proactive Engagements	30,240	38,022	25,488	Total Emergency Service & PO referrals	3,501	3,939	1,671
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<b>HEALTHY STREETS OPERATION CENTRE</b>																																
<b>Primary CSWB Pillar</b>	Crime Prevention and Crisis Intervention																															
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$11.8 million total CSWB funding between 2023 and 2024.</li> <li>• \$3.2 million one-time funding from the Financial Stabilization Reserve in 2023.</li> </ul>																															
<b>Description</b>	<p>On August 15, 2022, Edmonton City Council approved the creation of a two-year Healthy Streets Operations Centre (HSOC) pilot project. The pilot was a partnership among the City of Edmonton, Edmonton Police Service (EPS), Alberta Health Services, and Edmonton Fire Rescue Services to provide enhanced safety services to core communities.</p>																															

<p><b>Outputs and Impact</b></p>	<p>HSOC Community Safety Teams and Community Safety Liaisons contributed to safety in the HSOC Zones by delivering enhanced safety services and building on the strengths already present in the communities. Funding supported two Strategic Planning Analysts, 14 Community Peace Officers, four Peace officer Sergeants (plus ancillary costs), two Community Safety Officers and two Community Safety Liaison Positions. Additionally, funding enabled the Edmonton Police Service to add teams of two Sergeants/Sergeant-Eligible Constables and 16 Constables.</p> <p>Types of activities the teams engaged in included:</p> <ul style="list-style-type: none"> <li>• Engaging with businesses, residents, workers, and unhoused people to understand their safety needs and implement focused interventions.</li> <li>• Help connect individuals with services they need.</li> <li>• Provide urgent, life-saving interventions when necessary.</li> <li>• Work with community stakeholders and partners to launch projects (SARA projects) to address safety concerns and to educate them about safety and security measures.</li> </ul> <p>Representatives from HSOC operational partners met biweekly as the Joint Operations Committee to ensure operational coordination and shared decision-making. A Governance Committee met monthly to provide strategic oversight and advice. Governance partners include Bent Arrow Traditional Healing Society, REACH Edmonton, Homeward Trust Edmonton, Alberta Health Services, City of Edmonton and Edmonton Police Services. Multiple community groups and stakeholders continue to engage with the community safety teams on an ongoing basis in support of this pilot.</p> <p>Output and outcome data is collected and reported on a quarterly basis to City Council. A final report on the pilot is anticipated in January 2025.</p>
<p><b>INTEGRATED CALL AND EVALUATION DISPATCH CENTRE</b></p>	
<p><b>Primary CSWB Pillar</b></p>	<p>Crime Prevention and Crisis Intervention</p>
<p><b>Funding</b></p>	<ul style="list-style-type: none"> <li>• \$4.5 million total funding between 2022 and 2024.</li> <li>• \$2.1 million annual ongoing funding from 2025 onwards.</li> </ul>
<p><b>Description</b></p>	<p>As part of the 2015-2018 capital budget, City Council approved funding for an integrated call evaluation and dispatch centre (ICED).</p> <p>The business case for this project was a response to the Safer for All Recommendation #1:  <i>“Move to an independent, integrated call evaluation and dispatch model, with representation from EPS, Emergency Medical Services (EMS), Edmonton Fire Rescue Services (EFRS), Community Standards and Neighbourhoods, mental health services, crisis diversion and key social service partners.”</i></p>

<p><b>Outputs and Impact</b></p>	<p>ICED commenced in May 2022. To date, the ICED Project has created a governance structure, steering committee and working groups; undertaken extensive stakeholder consultation with community and other agencies across Canada; and created multi-agency call pathways to ensure that the right partnered response to ensure the best community and individual outcomes is achieved.</p> <p>Properties were viewed to identify the feasibility of an integrated dispatch facility. However, given a lack of ongoing capital funding, the project has shifted its focus from physical co-location to ongoing shared dispatch service delivery pathways and collaboration.</p> <p>Of the \$1.5 million allocated to ICED:</p> <ul style="list-style-type: none"> <li>• \$230,000 was carried forward into 2023 to contract the services of an IT Business Analyst for a period of 9-12 months.</li> <li>• \$300,000 was carried forward into 2023 for Chinatown Security.</li> <li>• \$234,479 of funding in 2022 utilized by EPS for Executive Director and Project Manager positions.</li> <li>• \$25,000 of funding in 2022 was utilized for Kingsway BIA security costs by providing funding to Kingsway District Association then there was \$711k left and that was released back to CSWB and was made available for 2023.</li> <li>• 16 FTEs have been funded for Emergency Communications and Operations Management.</li> </ul> <p>Funding has supported the Edmonton Police Service to increase integration among service providers:</p> <ul style="list-style-type: none"> <li>• ICED partners developed and implemented a shared call path chart that indicates when a call for service should be routed to which partner.</li> <li>• Implemented direct routing of mental health calls to 211/988.</li> <li>• Several partners have upgraded their data reporting systems, which should contribute to improved information sharing and collaboration in the future.</li> <li>• Regularly scheduled meetings (weekly or monthly) are held between EPS, EMS, EFRS, 211 and 311 emergency communications representatives to coordinate joint responses to events and communicate about policy changes.</li> <li>• Implemented joint training of partners' dispatch supervisors (211, 311, RCMP, EFRS, EMS, Transit, and EPS).</li> <li>• Additionally, it has helped improve customer service through customer service training for all Emergency Communications Officers (ECO), development of a warm transfer process between EPS, EMS and Edmonton Fire Rescue Services. ECOs have a priority line to 211/988 which allows them to jump the queue when they have a caller in need. Customer service focused call audits are conducted regularly.</li> </ul>
	<p><b>COMMUNITY INVESTMENT OPERATING GRANT</b></p>
<p><b>Primary CSWB Pillar</b></p>	<p>Well-being</p>

<b>Secondary CSWB Pillar(s)</b>	Safe and Inclusive Spaces
<b>Funding</b>	<ul style="list-style-type: none"> <li>\$7.5 million total funding between 2021 and 2022.</li> </ul>
<b>Description</b>	The City of Edmonton Community Investment Operating Grant (CIOG) program provides operating assistance to Edmonton's not-for-profit organizations working towards increasing social inclusion and equitable access to participation in social services and active recreation/amateur sport.
<b>Outputs and Impact</b>	All CIOG funding from 2021 through 2024 has been disbursed and was funded by CSWB (2021 and 2022) and tax levy (2023 and 2024). Successful recipients are listed <a href="#">here</a> . The funding resulted in several success stories, including one from The Little Bits Therapeutic Riding Association for Persons with Disabilities who shared the story of a 3-year-old rider diagnosed with autism who participated in their program. At first the young rider was scared and overwhelmed with the entire experience. Over a period of several sessions his experience became a positive one and he expressed excitement to be at the stable and participate in the rides.
<b>EDMONTON'S STRATEGY FOR COMMUNITY MENTAL HEALTH (FORMERLY LIVING HOPE AND COMMUNITY MENTAL HEALTH ACTION PLAN)</b>	
<b>Primary CSWB Pillar</b>	Well-being
<b>Funding</b>	<ul style="list-style-type: none"> <li>\$1.3 million annual ongoing funding from 2022 onwards.</li> </ul>
<b>Description</b>	<p>In 2015, the Edmonton Suicide Prevention Advisory Committee was formed to develop a suicide prevention strategy and this strategy was approved by City Council in September of 2016. Living Hope: A Community Plan to Prevent Suicide in Edmonton (Living Hope) was the implementation plan that outlined what was needed to make the Edmonton Suicide Prevention Strategy successful and was approved in 2018.</p> <p>Living Hope and the Community Mental Health Action Plan have collaborated on the development of a renewed suicide prevention implementation plan and a comprehensive strategy for community mental health. The designed approach to community mental health and suicide prevention is centred around people with lived experience in order to effectively improve health outcomes for those living with mental health challenges in Edmonton.</p>
<b>Outputs and Impact</b>	<p>2022 funding provided support for various community mental health and addictions initiatives such as:</p> <ul style="list-style-type: none"> <li>CMHA Distress Line Volunteer Training.</li> <li>Radius Community Health and Healing.</li> </ul>



- Enhanced Drug Poisoning Outreach.
- Momentum Walk-In Counselling Society's Counselling Program.
- Council of Canadians of African and Caribbean Heritage Mental Health and Hip-Hop Music program.
- Support for two staff positions for Boyle Street/Streetworks.
- Drug Poisoning Dashboard Coordinator.
- Islamic Family and Social Services Association Family Youth Mental Wellness Lead.

2022 funding was also used to support planning work for the development of an Edmonton Strategy for Community Mental Health, Community-led Governance Model and renewal of the Edmonton suicide prevention implementation plan (formerly Living Hope), as well as part of project team staffing costs for CMHA-ER and United Way.

2023 and 2024 funding included:

- Ben Calf Robe Society, Canadian Mental Health Association - Edmonton Region, Imagine Institute and Legacy Place have been provided funds to continue offering no-cost suicide prevention and mental health promotion training for Edmontonians.
- Funds have been distributed directly by Administration to provide subsidy and sponsorship to Momentum Counselling Society, Caregivers Alberta, E4c's Wellness Network, and Hoarding Disorder Foundation of Alberta.
- Funds have been distributed to co-leading partners (CMHA-ER and United Way) to hire individuals with lived experience who are supporting across all facets of the work, contractors (communications, governance conceptualization, blue print design, peer evaluation completion, and investment framework creation), to facilitate a community mental health grant process and initial conversations with sector funders in hopes of developing a collaborative funding table.
- Funding has been provided to CMHA-ER to support backbone coordination staffing positions in support of moving the work further into community and adjusting to internal staffing changes.

A summative evaluation of the program was completed in 2022, in addition to the 2022 Community Mental Health Action Plan summative report. The evaluation found that across the three years of implementation, Living Hope was tasked with completing 52 activities, within the 18 Priority Actions that comprised the plan's seven objectives. During this time, Living Hope completed 36 of the 52 activities, despite the overwhelming negative impacts of the COVID-19 pandemic. Further, among the 16 activities deemed not to have been completed, 13 were addressed through additional activities that were complementary to the spirit of the original activity, while three were identified as requiring no further action on the part of Living Hope.

Since Fall 2022, the City has worked closely with co-leading partners, United Way of the Alberta Capital Region and Canadian Mental Health Association - Edmonton Region, to engage community stakeholders, systems and service leaders, and individuals with lived/living experience in co-creating a new vision for community mental health. The Strategy for Community Mental Health is an evolution of Living Hope: A Community Plan to Prevent Suicide in Edmonton, and the Community Mental Health Action.

	<p>Further to the Strategy's commitment to align around lived experience, a guide for community leadership and accountability has been developed. This guide presents an innovative governance structure designed to empower individuals with lived experience to directly shape the system and services that they are designed to support them.</p> <p>Over the remainder of 2024, collaborative work is underway to:</p> <ul style="list-style-type: none"> <li>• Expand communication tools.</li> <li>• Validate and socialize the community, and system and service leaders to the strategy.</li> <li>• Finalize the peer-led evaluation and community investment frameworks.</li> <li>• Develop a funding strategy which includes the development of a collaborative funding table, alignment with Family and Community Support Services (FCSS) funding priority looking at other funding opportunities.</li> </ul> <p>The City recognizes the importance of municipal involvement in supporting the development of related mental health strategies and investing in prevention-based initiatives that address symptoms and root causes. Ongoing funding support for the Strategy for Community Mental Health will focus on alignment with the Family and Community Support Services program's funding priority of positive mental health to ensure strategic investment and effective use of limited resources.</p> <p>In 2025, the City will continue to work closely with the Council for Community Mental Health to grow the partnership and support the transition into implementation.</p> <p>To learn more, visit the Strategy's website at <a href="https://www.edmonton.ca/together4cmh">Together4CMH.ca</a>.</p>
<b>EDMONTON PUBLIC LIBRARY'S SING, SIGN, LAUGH AND LEARN PROGRAM</b>	
<b>Primary CSWB Pillar</b>	Well-being
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.2 million one-time funding for 2022.</li> </ul>
<b>Description</b>	<p>In this program, parents/caregivers interact one-on-one with their child while learning strategies to engage their child and enhance their child's communication and development through repetition, visuals and movement. In 2022, City Council approved a one-time funding increase of \$200,000 to expand Edmonton Public Library's Sing, Sign, Laugh and Learn program.</p>
<b>Outputs and Impact</b>	<p>The funding was for increasing support to families with children from birth to age three by helping children develop the literacy skills they need in the critical early years. From June 1 to September 30, 2022, EPL was able to offer an additional 276 classes to 3,370 participants/families at 28 locations.</p>

KIDS KOTTAGE	
<b>Primary CSWB Pillar</b>	Well-being
<b>Secondary CSWB Pillar(s)</b>	Safe and Inclusive Spaces
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.3 million annual funding from 2023 to 2026.</li> </ul>
<b>Description</b>	Kids Kottage Foundation is a crisis prevention and intervention shelter for infants and children operating 24 hours a day, 365 days a year. The mission is to ensure every infant and child is kept safe, and their families are provided with the resources they need to build a strong and resilient future.
<b>Outputs and Impact</b>	<p>Operational funding is being provided to Kids Kottage to support the programs offered and help increase the number of families served. CSWB Funding has been used for personnel, occupancy, travel and training, volunteers, program supplies and administration. Between March and October 2023:</p> <ul style="list-style-type: none"> <li>• The crisis nursery admitted 408 children.</li> <li>• The crisis line answered 1,488 calls.</li> <li>• 81.5 per cent of caregivers surveyed strongly agreed that they received good support from Kids Kottage's follow-up workers.</li> </ul>
MUNICIPAL DRUG POISONING RESPONSE	
<b>Primary CSWB Pillar</b>	Well-being
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.6 million total funding between 2022 and 2024.</li> <li>• \$0.4 million annual ongoing funding from 2025 onwards.</li> </ul>
<b>Description</b>	The City of Edmonton has dedicated funding and support for activities that help in the prevention of drug poisoning injuries and deaths. There have been several activities aligned to this action with the City's role varying depending on the needs of each project and can include convening, coordinating, partnering, and funding.
<b>Outputs and Impact</b>	Funding has enabled the Social Development Branch to hire a FTE to manage this file and continue the coordination of partners. In addition to overseeing the implementation of the Advocacy and Action Plan presented to council in October 2023, the Social Planner provides ongoing support to hosting and convening the Community Liaison Community: Partners in Drug Poisoning. This group meets quarterly to discuss community-level actions targeted at prevention and addressing the overdose crisis in Edmonton. Currently, a renewed Terms of Reference is under development and participants have communicated a

	<p>strong desire to ensure that those with lived experience are recognized and compensated for the time and expertise they provide as valuable members of this group.</p> <p>2022 funds were also used to purchase Narcan kits and in 2023 funding supported work on two City Council motions exploring a drug checking program and developing recommendations to reduce drug poisoning injuries and deaths in Edmonton. Targeted engagement began in March 2023 and the report was presented back to the Community and Public Services Committee in October 2023.</p> <p>In 2023:</p> <ul style="list-style-type: none"> <li>• 755 people died from a drug poisoning incident in Edmonton.</li> <li>• Peace officers responded to 4,748 drug-related incidents and assisted in 631 NARCAN deployments.</li> <li>• Security guards responded to 1,129 drug-related incidents and assisted in 459 NARCAN deployments.</li> </ul> <p>On November 27, 2024 the City of Edmonton hosted a Community Conversation on Substance Use and the Overdose Crisis. This event was designed to bring together key stakeholders across the continuum of care, including government (non-political) representatives, healthcare providers, first responders, non-profit organizations, people with lived and living experience, and more. The goal of the day was to foster collaboration, share best practices, outline what is needed for effective partnerships and identify shared aspirations for a localized community response to the crisis.</p>
<b>OVERDOSE PREVENTION TEAMS</b>	
<b>Primary CSWB Pillar</b>	Well-being
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.7 million one-time funding in 2024.</li> </ul>
<b>Description</b>	<p>The City dedicated funding to the operation of 12 Overdose Prevention and Response teams. For this work, teams of trained medical professionals and outreach workers provide drug poisoning prevention and response throughout the transit system, downtown pedway system and surrounding areas. These teams perform a number of actions, including:</p> <ul style="list-style-type: none"> <li>• Emergency response including responding to overdoses and administering naloxone.</li> <li>• Health education and support including wound care, dressing changes, wellness checks, mental health care.</li> <li>• Education on safer substance use practices and health supplies. This includes the distribution of naloxone kits and training to use them effectively.</li> <li>• Referrals to other social and health agencies/services.</li> <li>• Provision of basic hygiene supplies, small snacks/waters, clothing and shoes; safe disposal of items such as sharps/needles.</li> </ul>

<b>Outputs and Impact</b>	<p>Teams were regularly deployed to meet the highest expected demand:</p> <ul style="list-style-type: none"> <li>• City Centre Mall and Pedways (two teams, Monday to Friday, 9 am to 5 pm).</li> <li>• Stanley Milner Library and Sir Winston Churchill Square (two teams, Tuesday to Friday, 1 to 8 pm).</li> <li>• Transit (two teams every day from 8 am to 6 pm and 9 am to 7 pm).</li> </ul> <p>In an ongoing effort to reduce drug poisoning deaths, between January 1 and April 23, 2024 alone, these ORPT teams have provided 16,513 non-emergency services (including personal supplies and health supply provision, wellness checks and wound care), distributed 3,937 Naloxone kits, responded to 108 emergencies and supported 5,545 program referrals. In addition to responding to overdoses, these teams also support downtown businesses by providing education on how to respond to drug poisonings.</p>
<b>PREVENTION GRANTS</b>	
<b>Primary CSWB Pillar</b>	Well-being
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$1.0 million one-time funding in 2023.</li> </ul>
<b>Description</b>	Funding was approved to support prevention-focused efforts that improve individual and community well-being including healthy relationships, positive mental health and poverty reduction.
<b>Outputs and Impact</b>	<p>Funding was provided to the following organizations:</p> <ul style="list-style-type: none"> <li>• Alder Academy - to support children and youth have improved social emotional developmental skills, caregivers have the tools and skills to support healthy social emotional development in their children.</li> <li>• Cornerstone Counselling - to help participants have improved skills to develop and maintain healthy relationships, participants have improved networks of social support.</li> <li>• Getting Ready for Inclusion Today (GRIT) - to support children and youth who have improved social emotional developmental skills, caregivers have the tools and skills to support healthy social emotional development in their children.</li> <li>• Islamic Family and Social Services (IFSAA) - to support participants who have improved skills to develop and maintain positive mental health, participants access resources to address their specific mental health needs.</li> <li>• Pride Centre of Edmonton - to support participants access resources to address their specific mental health needs, participants have improved networks of social support.</li> </ul> <p>All grant payments were released in late 2023 and early 2024. Reporting is not yet available.</p>
<b>RECOVER URBAN WELL-BEING</b>	
<b>Primary</b>	Well-being

<b>CSWB Pillar</b>	
<b>Secondary CSWB Pillar(s)</b>	Reconciliation, Anti-racism, Safe and Inclusive Spaces, Poverty, Equitable Policies, Procedures and Guidelines
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.9 million total funding between 2022 and 2024.</li> </ul>
<b>Description</b>	RECOVER was a platform for learning about how to tackle complex challenges affecting marginalized people and communities, using social research and design (sometimes called social innovation), a well-being framework and prototypes. RECOVER partnered with communities and organisations to identify ways to nurture and safeguard certain conditions in our systems that tie into ending complex social problems.
<b>Outputs and Impact</b>	<p>RECOVER supported four prototypes:</p> <ul style="list-style-type: none"> <li>• Soloss: In partnership with the Encampment Strategy Team, REACH Edmonton, and the growing Soloss network, this prototype aims to strengthen community care for grief and loss. More than 90 per cent of evaluation respondents say they experienced a greater connection to friends, family and community; 85 per cent to the sacred (can be linked to religion or can be simply about some sort of force that is bigger than oneself), culture and human project (linked to one’s purpose, growth and development); and more than 70 per cent to body and self, land and ground. There were also learnings related to deep listening, relationship building, ritual and creative expression - all related to healing.</li> <li>• Auricle: In partnership with the Transit Safety Team, this prototype is about data that offers a novel way to both measure and strengthen wellbeing. Local Listeners supported wellbeing and safety in transit. They listened and created a space of belonging and welcome. This prototype also showed that there are many varied narratives about safety in transit, not just the one we hear reinforced by the media that creates a negative feedback loop that can constrict the solution space.</li> <li>• The Gallery: In partnership with Boyle Street Community Services, this prototype tested a workshop series intended to bring together people experiencing the downtown space from different perspectives for example, business owners and street involved Edmontonians. The workshop series allowed participants to find mutual connection and sharing through a different type of learning. It was different from typical equity, diversity and inclusion (EDI) training and provided special value to participants.</li> <li>• PAWSabilities: PAWSabilities incorporated a wellness dog into public spaces to help to shift some of the dynamic and tension in our downtown spaces. In October 2023, it was decided to scale this prototype into a pilot project and to move it indoors, to pedway spaces and transit areas downtown. Over the summer of 2024 PAWSabilities began operating independently in additional transit spaces however learned the impact was greater in downtown areas, therefore they have transitioned back downtown.</li> </ul>



COMMUNITY SAFETY PROFESSIONAL STANDARDS	
<b>Primary CSWB Pillar</b>	Equitable Policies, Procedures and Guidelines
<b>Secondary CSWB Pillar(s)</b>	Crime Prevention and Crisis Intervention, Anti-Racism, Reconciliation
<b>Funding</b>	<ul style="list-style-type: none"> <li>• \$0.5 million total funding between 2022 and 2024.</li> <li>• \$0.4 million annual ongoing funding from 2025 onwards.</li> </ul>
<b>Description</b>	The Community Standards Branch is working on modernizing the workforce through building a Professional Standards, Development and Logistics team to modernize complaints and investigations against officers and enhance transparency. This area oversees the peace officer professional standards investigations and policies, as well as the upkeep of their professional designations and recertifications in training.
<b>Outputs and Impact</b>	Funding has been used for 2.5 positions, including a Development and Logistics Coordinator as well as other program expenses. In 2024, an internal training audit was drafted and recommendations are currently under review. Suggested improvements include creating a transparency dashboard, reviewing training requirements, promoting fairness and updating policies. A low-code technology project is underway to improve and streamline intake for professional standards. A temporary Senior Buyer has been hired to start setting foundations for the logistics portfolio. All Peace Officer policies, procedures, standards and guidelines are being reviewed per the Enforcement Services Audit recommendations. On November 5, 2024, Peace Officer statistics relating to use of force were posted on edmonton.ca and will be updated regularly. This contributes to CSWB work, as well as the community's calls to action in the Safer for All report and Anti-Black Racism Action Plan.

## Appendix 2 - 2025 - 2026 CSWB Funded Initiatives

This appendix outlines upcoming Community Safety and Well-being funded initiatives for 2025 and 2026.

(Dollars in Thousands)

Initiative	Funding Timeframe	2025 Allocation	2026 Allocation
<b>Anti-racism</b>			
Anti-Racism Grants	Multi-Year Ending in 2026	\$1,200	\$1,200
<b>Reconciliation</b>			
Indigenous Framework Implementation	Ongoing	\$811	\$811
kihcihkaw askî-Sacred Land	Ongoing	\$186	\$188
Missing and Murdered Indigenous Relatives Action Plan	Ongoing	\$792	\$793
Operating Grant for Indigenous-led Organizations	Ongoing	\$1,000	\$1,000
Truth and Reconciliation Municipal Response Plan	Ongoing	\$1,014	\$1,015
Truth and Reconciliation Sponsorship Funding Top Up	Multi-Year Ending in 2026	\$300	\$300
<b>Safe and Inclusive Spaces</b>			
Business Improvement Areas (BIA) Enhanced Cleaning	Ongoing	\$850	\$850
Community Safety and Well-being Grants	Ongoing (\$500,000) Multi-Year Ending in 2026 (\$500,000)	\$1,000	\$1,000
Encampment and Unsheltered Homelessness Response	Ongoing	\$1,172	\$1,172
Neighbourhood Organizing Initiative (REACH)	Multi-Year Ending in 2026	\$350	\$350
Problem Property Initiative	Ongoing	\$1,205	\$1,208
2SLGBTQIA+ Safe Spaces Action Plan	Multi-Year Ending in 2026	\$750	\$750
<b>Pathways In and Out of Poverty</b>			
Bissell Centre	Ongoing	\$500	\$500
C5 North East Community Hub	Multi-Year Ending in 2026	\$300	\$300

Initiative	Funding Timeframe	2025 Allocation	2026 Allocation
EndPovertyEdmonton	Ongoing	\$1,000	\$500
Extreme Weather Response	Ongoing	\$1,000	\$1,000
Indigenous-led Encampment Outreach	Ongoing	\$900	\$900
24/7 Crisis Diversion (REACH)	Ongoing	\$250	\$250
<b>Crime Prevention and Crisis Intervention</b>			
Integrated Call Evaluation and Dispatch Centre	Ongoing	\$2,055	\$2,055
Violence Prevention Action Plan Implementation	Multi-Year Ending in 2026	\$750	\$750
<b>Well-being</b>			
Edmonton's Strategy for Community Mental Health (Formerly Living Hope and Community Mental Health Action Plan)	Ongoing	\$1,300	\$1,300
Kids Kottage	Multi-Year Ending in 2026	\$300	\$300
Municipal Drug Poisoning Response	Ongoing	\$412	\$412
<b>Equitable Policies, Procedures, Standards and Guidelines</b>			
Community Safety Professional Standards	Ongoing	\$415	\$415
<b>Total CSWB Funding Allocated</b>		<b>\$19,812</b>	<b>\$19,319</b>

### Appendix 3 - Data Sources

This appendix outlines the data sources used to assess effectiveness of the first two years of Community Safety and Well-being Strategy implementation.

Method	Description
Quantitative data collection	Sources include StatsCanada and City of Edmonton Service Satisfaction Survey data. Additionally, quantitative data from various CSWB-funded initiatives were used where available for completing status updates on those initiatives.
City of Edmonton interviews	Qualitative interviews were held with City of Edmonton staff who were identified as having valuable insights on the development and implementation of CSWB.
City of Edmonton survey	In addition to the qualitative interviews, a survey was sent to targeted City of Edmonton staff in order to gather insights on CSWB implementation.
External Workshops and interviews	Development of the Community Collaboration Model involved a number of workshops and meetings with external contributors to gather insights and feedback for CSWB. This content was reviewed and used in this report for the development of themes and recommendations.
Document Review	A number of documents were researched and reviewed for this progress report in order to gather background information, relevant research and to provide progress updates on CSWB-funded initiatives. These documents include: <ul style="list-style-type: none"> <li>• CSWB background documents, such as briefing notes, early planning documents and other relevant information sources</li> <li>• Funding agreements</li> <li>• Evaluation and/or final project reports</li> <li>• Safety and well-being related documents, such as related strategies from other jurisdictions and relevant research</li> </ul>
CSWB 2-Year Progress Survey	A symposium was held in September 2024. To ensure that people could participate even if they weren't able to attend, a two-year progress survey link was provided to all registered attendees and network partners in the October 2024 newsletter. In total, the survey had 11 respondents, six of which indicated they were responding on behalf of their organization.

## Appendix 4 - Definitions

This appendix outlines key definitions that inform the Community Safety and Well-being Strategy.

### CSWB Guiding Principles

- Equity-based: incorporating an anti-oppressive and Gender-based Analysis Plus (GBA+) approach to remove systemic barriers.
- City-convened, community-driven: collaboration between partners to ensure integration across systems with support from the City to convene, plan, coordinate, fund or execute the work.
- Person-centred: responds to the identified needs/desires of individuals and communities to uplift, empower and support self-determination, rather than top-down, paternalistic approaches.
- Data-informed: utilizing research, analysis, knowledge and insights from Indigenous, Eastern, Western and interdisciplinary approaches to adapt and evolve approaches.
- Trauma-informed: creating change in alignment with the Truth and Reconciliation Calls to Action, Anti-Racism and trauma-informed work to facilitate healing and strengthen resilience.

### Community Collaboration Model Guiding Principles

- Community-driven and City-convened: Collaboration activities and the collaboration model should reflect the CSWB Strategy's core principle of being community driven and City-convened.
- Building Trust: Collaborating requires time and relationship-building; CSWB collaboration will operate "at the speed of trust."
- City's Indigenous Framework: Collaboration and relationship building will be done in a manner that lives up to the spirit and intent of the City's Indigenous Framework.
- Collective impact: individuals and organizations from different sectors and spheres will work together to achieve shared priorities.
- Open Invitation: striving to reduce and eliminate barriers to participation related to individual or organizational reputation, size, capacity and privilege.
- Participation is based on knowledge and experience, including lived and living experience, and the interest of organizations and individuals to participate and trust in the common desire to work towards the CSWB strategy vision.
- The City's roles within the collaboration model acknowledge and build upon collaboration work and systems change activities already occurring within Edmonton. The collaboration model is not intended to replace or disrupt existing collaborations, programs and activities, but rather to build awareness, prevent redundancies and fill gaps, including necessary capacity and convening to advance learning and allow for systems to adapt with fewer barriers.

### CSWB Spectrum of Action

- Community Development aims to support and enable communities to come together to take collective action and generate solutions to common problems with the goal of building stronger and more resilient local communities.
- Primary Prevention is focused on building overall community resilience and preventing issues before they occur. Examples include early childhood development programming, community wide poverty reduction efforts and educational initiatives that support healthy living.
- Risk Intervention (also known as Secondary Prevention) involves interventions aimed at detecting and intervening early in the progression of potential problems to prevent further deterioration or risk. Examples include targeted counselling for victims of abuse, wraparound supports to enable individuals to maintain housing and targeted skill-building programs for struggling parents.

- Intervention (Also known as Tertiary Prevention) focuses on people who are already affected by a problem or harm with the goal being to improve quality of life by reducing those problems and limiting or delaying continued risk. Examples include crisis counselling and tenant supports and mediation.
- Emergency Response refers to an immediate, systematic response to an unexpected or dangerous occurrence with the goal being to mitigate the impact of the event. Examples include temporary overnight accommodations, emergency health services and police responses.

## Appendix 5 - City Plan Commitments

The Community Safety and Well-being Strategy is explicitly intended to connect into [The City Plan](#) through the Big City Move of Inclusive and Compassionate. The Inclusive and Compassionate Big City Move is embedded into the ConnectEdmonton Strategic Goal of Healthy City.

The following are The City Plan Commitments that the CSWBS will have the most impact on:

### 1.0 I want to BELONG and contribute.

1.1 Edmonton fosters wellness and mental health by providing opportunities for all people to engage in community life and supporting those who are isolated, marginalized or at risk.

1.1.1 Promote personal and community wellness and connection through inclusive and welcoming places.

1.1.2 Support and welcome newcomers to settle in Edmonton.

1.1.3 Promote opportunity, equality and personal safety for women, girls and gender minorities in Edmonton.

1.2 Edmontonians can connect, be active in their community and celebrate Edmonton's heritage, diversity and unique identity

1.2.1 Promote active communities through the design of diverse, welcoming and playful public places.

1.2.2 Ensure vibrant and inclusive communities where children, youth and families can live, learn and grow together.

1.2.3 Promote the unique histories, cultures and identities that define Edmonton.

1.3 Edmonton's city design fosters a sense of place by celebrating our unique attributes, diversity and opportunities within the region.

1.3.1 Promote and celebrate the distinct communities that contribute to Edmonton, its quality of life and unique sense of place.

1.3.3 Support the elimination of poverty, its root causes and disparity in Edmonton's communities.

### 2.0 I want to LIVE in a place that feels like home.

2.1 Edmontonians feel safe and secure in their communities and benefit from public spaces and infrastructure that support health and wellbeing.

2.1.1 Ensure that publicly accessible spaces and facilities are designed and maintained for the year-round safety, security and comfort of all users.

2.2 Edmontonians have the ability to live locally, with access to diverse and affordable housing options in communities that support their daily needs.

2.2.2 Ensure affordable housing and local food options to support social equity and meet the needs of all Edmontonians.

2.3 Edmonton's growth and development mutually benefit the city and region.

2.3.3 Promote gathering spaces for culture, sports, recreation and entertainment opportunities to support both formal and informal uses.

### 3.0 I want opportunities to THRIVE.

3.1 Edmontonians acknowledge and celebrate Indigenous heritage while honouring



the diverse cultures, perspectives and experiences residents bring from around the world.

3.1.1 Support the ability of First Nations, Métis and Inuit peoples to celebrate, grow and flourish.

3.1.2 Support equity among the diverse communities that contribute to Edmonton's sense of place, wellness and identity.

3.1.3 Support access to employment and a broad range of economic opportunities for all of Edmonton's diverse communities.

#### **4.0 I want ACCESS within my city.**

4.1 Edmonton advances equity through access to universally accessible spaces, services, facilities and transportation networks.

4.1.2 Ensure safety of all users in the planning and design of city infrastructure, networks and spaces.

4.1.3 Ensure the equitable access of affordable services and amenities to all Edmontonians.

#### **6.0 I want to be able to CREATE and innovate.**

6.1.1 Promote city-building solutions with communities through prototyping, partnerships and piloting.

## Appendix 6 - All CSWB Grant Streams & Recipients

This appendix lists all Community Safety and Well-being-funded grants provided to community organizations from 2022 - 2024 including: the CSWB Grant, Anti-Racism Grant, Operating Grant for Indigenous-Led Organizations and Community Investment Operating Grant.

### CSWB Grant 2023-2024 - Early Intervention/Intervention and Collaboration

Early Intervention/Intervention Grant Recipients 2023-2024	
ASSIST Community Services Centre	\$192,481
Cornerstone Counselling Society of Edmonton	\$45,100
Council for the Advancement of African Canadians in Alberta (Africa Centre)	\$264,209
Dickinsfield Amity House	\$244,600
Edmonton John Howard Society	\$244,375
Free Play for Kids	\$207,145
George Spady Centre Society	\$95,200
Maskwa Medicine	\$143,324
Métis Nation of Alberta Association	\$340,665
Organization for the Prevention of Violence	\$150,043
Ribbon Rouge	\$198,700
Sexual Assault Centre of Edmonton	\$36,000
Sign of Hope Society (Catholic Social Services)	\$378,000
Skills Society - Supporting the Citizenship of People with Disabilities	\$68,800
Spina Bifida and Hydrocephalus Association of Northern Alberta	\$25,000
Terra Centre for Teen Parents	\$179,412
Yellowhead Indigenous Education Foundation	\$324,975
YOUCAN Youth Services	\$78,485
Young Men's Christian Association of Edmonton (YMCA)	\$99,935
YWCA Edmonton	\$45,097
<b>TOTAL:</b>	<b>\$3,361,546</b>
Collaboration Grant Recipients 2023-2024	
Bissell Centre and Boyle Street Communities Services	\$250,000
Edmonton Seniors Coordinating Council	\$250,000
Ever Active Schools	\$210,000
Family Futures Resource Network Society	\$250,000
John Humphrey Centre for Peace and Human Rights	\$250,000
Sisters Dialogue	\$250,000
Y.E.S.S.: Youth Emergency Shelter Society of Edmonton	\$249,600

TOTAL: \$1,709,600

**TOTAL 2023-24 CSWB GRANTS: \$5,071,146****CSWB Grants 2022 (One-time funding)**

Alberta Somali Community Centre (ASCC)	\$87,950
Converse and Cook	\$65,812
Faith Space Safe Spaces (interfaith committee not a registered organization)	\$23,125
Islamic Family and Social Services Association	\$100,000
Jewish Federation of Edmonton	\$15,000
La FRAP (fiscal agent)	\$98,000
Stony Plain Road and Area Business Association	\$63,504
Youth Empowerment and Support Services (YESS)	\$100,000
Edmonton Mennonite Centre for Newcomers	\$87,794
Gateway Association in partnership with the Edmonton Anti-Racism Lab	\$61,063
HIV Edmonton	\$75,525
National Zakat Foundation - Nisa Homes	\$32,375
At Home In Highlands, a program of the Highlands Community League	\$89,275
Grow (Gradual Rising of Women)	\$99,844
Holyrood Community League	\$17,000
Nékem: To Change Something	\$100,000
Wahkohtowin Society	\$16,813
Beverly Heights Community League	\$75,800
Islamic Circle of North America	\$12,950
Sihle-Sizwe Vineyard Foundation	\$43,993
REACH Edmonton Council for Safe Communities	\$100,000
Edmonton Amhara Association (EAA)	\$87,406
Nisa Homes	\$39,875
PHIDEAS Philippine Edmonton Events and Arts Society	\$11,245
The Hoarding Disorder Foundation of Alberta (HDFFA)	\$89,760
<b>TOTAL 2022 CSWB GRANTS:</b>	<b>\$1,594,109</b>

**Anti-racism Grants 2023 - All Streams**

<b>Local Anti-racism Capacity Building/Innovation</b>	
Hargobaa Society of Alberta	\$10,000
Aiya Collective	\$27,571
Gradual Rising of Women (G.R.O.W.) Foundation	\$30,000

Southwest Muslim Community Centre (SMCC)	\$29,950
Jewish Family Services	\$30,000
Stable Family Development Centre	\$30,000
Alberta Hate Crimes Committee Ltd.	\$30,000
Edmonton Amhara Association	\$30,000
Edmonton Centre for Race and Culture	\$30,000
Black Owned Makers Inc. Trade Name - Feed the Soul YEG	\$30,000
Alberta Immigrant Women & Children Centre	\$29,960
Urji Women Support Association of Edmonton	\$27,130
Edmonton Multicultural Coalition Association	\$30,000
Sinkunia Community Development Organization	\$30,000
Garacad Development	\$30,000
Brian Webb Dance Company	\$14,930
<b>TOTAL:</b>	<b>\$439,541</b>
<b>Project Ready Matching Grant</b>	
Everactive Schools	25,000
Free Play for Kids Inc.	25,000
Action for Healthy Communities Society of Alberta	25,000
Hope for Tomorrow's Shade Association Canada	25,000
The Good Samaritan Society	25,000
Francophonie Canadienne Plurielle	25,000
Black Canadian Women in Action Society	25,000
<b>TOTAL:</b>	<b>\$175,000</b>
<b>Local Participatory Action Research</b>	
Addis Synergy Family Services	\$30,000
Council for the Advancement of African Canadians in Alberta	\$30,000
Edmonton Multicultural Coalition Association	\$30,000
Edmonton Institute for Diversity Equity Research and Studies	\$29,808
United Cultures of Canada Association	\$16,976
Institute of African Advancement	\$30,000
<b>TOTAL:</b>	<b>\$166,784</b>
<b>Community Activation Stream</b>	
University of Alberta Black Student's Association	\$10,000
Step Up Antiracist Association	\$10,000
Shoot for Peace	\$10,000
StandinGirls Anti-Racism Project	\$9,660

W.P. Wagner Catchment	\$10,000
Liberian Friendship Society of Canada	\$10,000
Horn Youth Services Foundation (KULAN)	\$6,834
Raising Resilient Children	\$9,226
Somali Canadian Education and Rural Development Organization (SCERDO)	\$10,000
Edmonton Multicultural Coalition Association	\$10,000
Council of Somalia We Care	\$10,000
Edmonton Multicultural Innovative Society	\$5,300
Individual	\$8,970
Southwest Muslim Community Centre (SMCC)	\$9,950
Somali Bantu Jareer Weyne Society of Alberta	\$10,000
United Cultures of Canada Association	\$10,000
Sherbrooke Community League	\$2,500
Garacad Development Society	\$10,000
Institute of African Advancement	\$10,000
Soo Dhowow Seniors Support	\$4,999
The Cultural Enclave for African Seniors	\$10,000
Sinkunia Community Development Organization	\$10,000
Northern Alberta Malayalee Hindu Society	\$10,000
<b>TOTAL:</b>	<b>\$207,439</b>
<b>Shifting the Perspective</b>	
Tourangeau Healing Society	\$34,670
C-Tribe Society	\$75,000
The Mosquers Film Festival	\$74,470
Walkthrough Entertainment Society for the Interactive Arts in Alberta	\$75,000
Edmonton Amhara Association	\$75,000
Ribbon Rouge	\$74,500
Skirts Afire	\$35,000
Philippine Edmonton Events and Arts Society	\$7,610
<b>TOTAL:</b>	<b>\$451,250</b>
<b>TOTAL 2023 ANTI-RACISM GRANTS: \$1,440,014</b>	

### Anti-racism Grants 2022 - All Streams

<b>Local Anti-racism Capacity Building/Innovation Grant</b>	
Focas: Foundation For Oromian Culture Education And Art Services	\$15,000
Standing Together	\$15,000

Urji Women Support Association Of Edmonton	\$14,861
Alberta Workers Association for Research and Education	\$14,995
Stop Race-Based Hate	\$14,270
Above Your Service	\$10,000
Indo-Canadian Women's Association of Edmonton	\$6,055
TOTAL:	\$90,181
<b>Project Ready Matching Funds Grant</b>	
Centre For Intellectual Excellence Ltd.	25,000
Royal Alexandra Hospital Foundation	25,000
Sisters Dialogue Inc.	20,000
TOTAL:	\$70,000
<b>Local Community Participatory Action Research Grant</b>	
Black Canadian Women in Action Society	\$25,000
World Sikh Organization of Canada	\$24,872
TOTAL:	\$49,872
<b>TOTAL 2022 ANTI-RACISM GRANTS:</b>	<b>\$210,053</b>

### **Anti-racism Community Safety Funding Program 2022 (One-time funding)**

African Canadian Civic Engagement Society	\$250,000
Alberta Workers Association of Research and Education	\$246,000
Canadian Mental Health Association	\$250,000
Edmonton Mennonite Centre for NewComers	\$250,000
Edmonton Federation of Community Leagues	*\$178,000
<b>TOTAL 2022 ANTI-RACISM COMMUNITY SAFETY:</b>	<b>\$1,174,000</b>

*\*Partial Award due to limited funds available*

### **Anti-racism Grants 2021 - All Streams**

<b>Local Anti-racism Capacity Building/Innovation Grant</b>	
Edmonton Culture Society	\$10,000
Free Play for Kids Inc.	\$10,000
Garacad Development Society	\$10,000
Parkdale Cromdale Community League (in partnership with Bent Arrow Traditional Healing Society)	\$10,000
Roots of Resilience Education Foundation	\$10,000
Sisters Dialogue Inc.	\$9,800
The Black Bookshelf Project	\$10,000

United Cultures of Canada Association	\$9,920
Velma Carter Centre for African-Canadian Women	\$10,000
Youth Restorative Action Project (YRAP) Ltd.	\$10,000
<b>TOTAL:</b>	<b>\$99,720</b>
<b>Project Ready Matching Grant</b>	
Council of Canadians of African and Caribbean Heritage	\$25,000
Latitude 53 Society of Artists	\$10,000
PHIDEAS Philippine Edmonton Events and Arts Society	\$3,897
Ribbon Rouge Foundation	\$24,980
<b>TOTAL:</b>	<b>\$63,877</b>
<b>Local Community Participatory Action Research Grant</b>	
Family Advancement Association	\$25,000
Multicultural Family Resource Society	\$24,995
<b>TOTAL:</b>	<b>\$49,995</b>
<b>TOTAL 2021 ANTI-RACISM GRANTS:</b>	<b>\$213,592</b>

### Operating Grant for Indigenous-Led Organizations 2023-2024

	2023 Amount	2024 Amount
<b>Intake 1</b>		
Buffalo Keeper Nehiyaw Centre Edmonton	\$27,418	\$27,418
Yellowhead Indigenous Education Foundation	\$29,434	\$29,434
Healing Hearts for Sobriety Recovery Centre of Edmonton	\$7,825	\$7,825
Red Road Healing Society	\$154,918	\$154,918
Creating Hope Society of Alberta	\$147,659	\$147,659
Edmonton Native Healing Centre Society	\$18,722	\$33,601
Edmonton 2 Spirit Society	\$46,728	\$46,728
Edmonton Native Ball Association (ENBA)	\$52,417	\$52,417
<b>TOTALS:</b>	<b>\$485,121</b>	<b>\$500,000</b>
<b>Intake 2</b>		
Metis Child and Family Services Society Edmonton	44,365	44,365
Yellowhead Tribal Development Foundation	44,365	44,365
Metis Capital Housing Corporation	44,365	44,365
Poundmaker's Lodge Treatment Centres	44,365	44,365
Bent Arrow Traditional Healing Society	44,365	44,365
Trade Winds To Success Training Society	44,365	44,365
Institute for the Advancement of Aboriginal Women	44,365	44,365



Canadian Native Friendship Centre	24,624	24,624
Treaty 8 First Nations of Alberta	44,365	44,365
Indigenous Sport Council of Alberta	31,726	31,726
Tribal Chiefs Ventures Inc. (TCVI)	44,365	44,365
NiGiNan Housing Ventures	44,365	44,365
	TOTALS:	\$485,121 \$500,000
<b>TOTAL 2023-24 OPERATING GRANT FOR INDIGENOUS-LED ORGANIZATIONS: \$970,242 \$1,000,000</b>		

### Truth and Reconciliation Sponsorships and Subsidies 2024

Alexis Nakota Sioux Nation	1,000.00
Bent Arrow - Practice as Ceremony	24,500.00
Creating Hope Society	10,000.00
Dreamspeakers Festival Society - International Indigenous Film Festival at Garneau Theatre and Cultural Practice and Ceremony	70,000.00
Edmonton Aboriginal Senior Centre	10,000.00
Edmonton Heritage Council-Iskwehew Kamik Ceremony	20,383.56
Edmonton Indigenous Business and Professional Association	5,000.00
First Nations Health Consortium	5000.00
Fort Saskatchewan Multicultural Association - Nunavut Day and Inuit Annual Christmas Christmas Celebration	21,000.00
Grant MacEwan	10,000.00
Indigenous Edmonton Entertainment Group Association	100,000
Indigenous Sport Council of Alberta	9760.00
Indigenous Youth Rising Conference Sponsorship	10,000
Institute for the Advancement of Aboriginal Women Violence Prevention Program and Esquao Awards	65,000.00
Iyiniw Education and Training Institute Inc.	5,000.00
Metis Cup Hockey Tournament & Cultural Event	10,000.00
Native Hockey Alberta Provincial Championship	12,500.00
Nékem	20,000.00
Oliver Community League	16,198.08
Two Spirit Pow Wow	50,000.00
<b>TOTAL 2024 TRUTH AND RECONCILIATION SPONSORSHIPS AND SUBSIDIES:</b>	

### Truth and Reconciliation Sponsorships and Subsidies 2024

Alberta Indigenous Games	25,000.00
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Calling our Spirit Back from Addiction	24,500.00
Edmonton Aboriginal Seniors Centre	500.00
Enoch Cree Nation	45,000.00
Indigenous Peoples Experience - KDays	100,000.00
Institute for the Advancement of Aboriginal Women	4,000.00
Knowing Our Spirits Conference	10,000.00
National Gathering of Elders	200,000.00
Red Road Healing Society	24,500.00

### Community Investment Operating Grant 2022

Abbottsfield Youth Project	\$16,500
AIYC Community Development and Learning Foundation	\$1,473
Alberta Basketball Association	\$16,500
Alberta Buddhist Vihara Association	\$1,226
Alberta Caregivers Association	\$15,166
Alberta Cerebral Palsy Sports Association	\$8,143
Alberta Chinese Cultural Education Society	\$5,688
Alberta Edge School of Skating Centre	\$5,528
Alberta Esports Association	\$4,884
Alberta Hate Crimes Committee	\$7,825
Alberta Immigrant Women & Children Centre	\$16,500
Alberta Northern Lights Wheelchair Basketball Society	\$14,551
Alberta Somali Community Center	\$16,500
Alberta Thai Association	\$14,597
Alberta Triathlon Association	\$16,500
Alberta Workers' Health Society	\$16,500
Alliance Francaise d'Edmonton	\$16,500
Alliance Jeunesse Famille De L'Alberta Society (AJFAS)	\$16,500
ALS Society of Alberta	\$16,500
Arch Enterprises and Training Association of Edmonton	\$16,500
Argyll Velodrome Association	\$4,232
Argyll Velodrome Racing Association	\$6,777
Aspiring Women in Leadership and Legacy	\$500
Association des juristes d'expression française de l'alberta	\$16,500
Association of Evergreen Youth, The	\$8,110
Association of Franco-Albertaine de L'Uni Theatre	\$16,500

Athletics Alberta Association	\$16,500
Autism Society of Edmonton Area	\$16,500
Avonair Curling Association	\$16,500
Azerbaijan Cultural Society of Edmonton	\$6,362
Basically Babies Ltd.	\$16,500
Beverly Towne Community Development Society	\$4,500
Bike Edmonton Society	\$16,500
Brain Care Centre	\$16,500
Breast Friends Society of Edmonton	\$8,039
Bushido Karate Association	\$2,697
Can Man Dan Foundation	\$1,892
Canadian Adaptive Snowsports Edmonton Zone Association	\$4,693
Canadian Arab Friendship Association of Edmonton	\$6,439
Canadian Athletic Club	\$16,500
Canadian Birkebeiner Society	\$8,514
Canadian Ging Wu Kung-Fu Martial Art Association	\$8,005
Canadian Hard of Hearing Association - Edmonton Branch	\$16,335
Canadian Hungarian Cultural Society of Edmonton	\$11,627
Canadian Multicultural Education Foundation	\$10,756
Canadian Volunteers United in Action Society (CANAVUA)	\$16,282
Canadians for a Civil Society	\$4,869
Candora Society of Edmonton, The	\$16,500
Capital City Track Club	\$13,147
Caribbean Women Network Association	\$7,287
Castledowns Recreation Society	\$10,092
Centennial Figure Skating Club	\$6,628
Centre de Développement Musical	\$16,500
Centre for Family Literacy	\$16,500
Centre to End All Sexual Exploitation	\$16,500
Cerebral Palsy Association	\$16,500
Ceyana Canoe Club	\$588
Changing Together - A Centre for Immigrant Women	\$4,649
Chappelle Gardens Residents Association	\$16,500
Chimo Animal Assisted Wellness and Learning Society	\$4,352
Chinese Benevolent Association of Edmonton	\$16,500
Chinese Cultural Promotion Society	\$8,908

Chinese Freemasons Society	\$8,476
Clansmen Rugby Football Club	\$14,665
Clubhouse Society of Edmonton & Area	\$16,500
Coalition des Femmes de l'Alberta	\$9,811
Colorguard Collective	\$3,118
Commonwealth Lawn Bowling	\$16,500
Community Park Little League	\$9,395
Confederation Hockey Club	\$16,500
Contemporary Showcase Edmonton	\$806
Cornerstone Counselling Society	\$16,500
Council of Canadian of African and Caribbean Heritage	\$12,814
Creating Hope Society of Alberta	\$16,500
Crestwood Curling Club	\$9,321
Cultural Connections Institute	\$16,500
Deaf & Hear Alberta	\$16,500
Derrick Skating Club	\$16,500
Dickinsfield Amity House	\$16,500
Dogs with Wings Assistance Dog Society	\$16,500
Dutch Canadian Club	\$9,135
E-Ville Roller Derby League	\$500
East Park Little League	\$6,199
Edmonton Adaptive Sports Association	\$3,241
Edmonton Alpine Ski Racing Society	\$14,875
Edmonton Amateur Baseball Association	\$7,248
Edmonton Aurora Synchronized Swim Club	\$16,500
Edmonton Australian Football Club	\$1,475
Edmonton Centre for Race and Culture	\$16,500
Edmonton Chess Club	\$4,919
Edmonton Chinatown Multicultural Centre Foundation	\$16,500
Edmonton Chinese Senior Citizens Association	\$707
Edmonton Community Adult Learning Association	\$16,500
Edmonton Down Syndrome Society	\$16,500
Edmonton Dragon Boat Racing Club	\$2,662
Edmonton Drillers Youth Soccer Club	\$16,500
Edmonton Federation of Community Leagues Ringette Association	\$16,500
Edmonton Flag Football Association	\$8,599

Edmonton Freestyle Ski Club	\$16,500
Edmonton Golf Association	\$8,485
Edmonton Horticultural Society	\$2,758
Edmonton Humahumanakanakapaua Swim Club	\$3,826
Edmonton Inferno Wheelchair Basketball Society	\$500
Edmonton Interdistrict Youth Soccer Association	\$16,500
Edmonton Interfaith Centre for Education & Action Society	\$9,098
Edmonton Junior Tennis Society	\$13,936
Edmonton Juventus Cycling Club	\$8,902
Edmonton Keyano Swim Club	\$16,500
Edmonton Kinsmen Diving Club	\$15,375
Edmonton Korean Canadian Association	\$16,500
Edmonton Korean Canadian Cultural Foundation	\$16,500
Edmonton Korean Canadian Seniors Golf Club	\$1,827
Edmonton Korean Canadian Women's Association	\$3,443
Edmonton Korean Language School Society	\$12,466
Edmonton Korean Seniors College Society	\$4,918
Edmonton Lifelong Learners Association	\$16,500
Edmonton Masters Swim Club	\$2,205
Edmonton Men's Health Collective Society	\$16,500
Edmonton Multicultural Coalition	\$16,500
Edmonton Native Healing Centre Society	\$16,500
Edmonton Neighbourhood Watch Program Society	\$2,822
Edmonton North Zone Soccer Association	\$16,500
Edmonton Northern River Karate School Association	\$1,307
Edmonton On-Campus Adult Education Society	\$16,500
Edmonton QiPao Club	\$774
Edmonton Region Immigrant Employment Council	\$16,500
Edmonton Rhythmic Sportive Gymnastics Association	\$16,500
Edmonton Ringette Club	\$12,510
Edmonton Riptides Water Polo Club	\$4,828
Edmonton Rowing Club	\$16,500
Edmonton Rugby Football Club	\$2,933
Edmonton Rugby Union	\$16,500
Edmonton Safe Parent Association	\$6,873
Edmonton Scottish Society	\$16,500

Edmonton Ski Club	\$16,500
Edmonton Sled Hockey Club	\$1,597
Edmonton Social Planning Council	\$16,500
Edmonton Speed Skating Association	\$6,546
Edmonton Springboard & Platform Diving Club	\$16,500
Edmonton Squash Club, The	\$16,500
Edmonton String Players Association	\$6,184
Edmonton Suzuki Piano School	\$16,500
Edmonton Table Tennis Club	\$5,052
Edmonton Thunder Track and Field Club	\$2,915
Edmonton Tool Library Society	\$910
Edmonton Track & Field Council	\$3,851
Edmonton Twin and Triplet Club	\$2,957
Edmonton Ultimate Players Association	\$13,768
Edmonton Warriors Soccer Club	\$16,500
Edmonton Water Polo Club, The	\$16,500
Edmonton Wrestling Club	\$1,794
Edmonton Youth Basketball Association	\$4,796
Edmonton Youth Justice Committee Society	\$13,720
Eldercare Edmonton Society for Adult Day Programs	\$16,500
Elizabeth Fry Society of Northern Alberta, The	\$16,500
Ellerslie Curling and Recreation Association	\$16,500
EMSA South West Minor Soccer Association	\$16,500
Excel Synchro Club	\$16,500
Extreme Edge Skating Club	\$16,500
Federation des Aines Franco-Albertains (FAFA)	\$16,500
Federation Skating Club	\$7,472
Figure 8 Skating Club	\$12,518
Fliteway Figure Skating Club	\$16,500
Francophonie Jeunesse de l'Alberta	\$16,500
Friends of Ringette Society	\$1,351
Friends of Royal Alberta Museum Society	\$9,476
Fukienese Association of Alberta	\$7,506
Gaden-Samten-Ling Tibetan Buddhist Meditation Society	\$13,959
Gateway Figure Skating Club	\$16,500
Girl Guides of Canada - Edmonton Area Council	\$16,500

Gordon Russell's Crystal Kids Youth Centre	\$16,500
Gradual Rising of Women Foundation	\$5,352
Granite Curling Club	\$14,355
Hawks Athletic Club	\$16,500
Heritage Senior Stop-In Centre	\$3,542
Highlands Lawn Bowling Club	\$4,896
HIV Network of Edmonton Society	\$16,500
Horizon Gymnastics Club	\$16,500
Horn Youth Services Foundation (KULAN)	\$8,036
Huskie Athletic Association (1978)	\$8,482
Ice Palace Figure Skating Club	\$16,500
iHuman Youth Society	\$16,500
Indo Canadian Women's Association	\$16,500
InMotion Network	\$16,500
Inner City Youth Development Association	\$16,500
Institut Guy-Lacombe de la Famille	\$16,500
Internazionale Soccer & Sport Club	\$16,500
Islamic Family Social Services Association	\$16,500
Jasper Place Curling Club	\$16,438
Jing Ying Martial Arts	\$8,050
John Howard Society	\$16,500
John Humphrey Centre for Peace and Human Rights	\$16,500
Kamikaze Punishment Foundation	\$11,316
KARA Family Resource Centre	\$16,500
Kids Kottage Foundation	\$16,500
Kids on Track Association	\$16,500
Kids Up Front Foundation	\$16,500
KidSport Society of Edmonton	\$16,500
Knights of Columbus Trojan Soccer Association	\$16,500
Knights Southside Hockey Association	\$11,493
Korean Literary Club of Edmonton	\$2,192
Korean Senior Citizen Society	\$4,474
L'Association Canadienne-Française de l'Alberta - régionale d'Edmonton	\$16,500
L'Association La Girandole d'Edmonton	\$16,500
La Federation du Sport Francophone de l'Alberta	\$16,500
La Société de la Chorale Saint-Jean	\$4,364



Learning Centre Literacy Association	\$16,500
Learning Disabilities Association of Alberta	\$4,506
Leftovers Foundation	\$16,500
Les Causeries: Introducing French Playschool Association	\$12,147
Little Bits Therapeutic Riding Association	\$16,500
Little Friends Nursery Centre Society	\$6,976
Making Waves Aquatics Club	\$500
Maple Leaf Athletic Club	\$16,500
McDougall House Association	\$16,500
Men's Sheds Association	\$500
Metro Edmonton Japanese Community School, The Association of	\$10,498
Mill Woods Minor Football Association	\$4,642
Mill Woods Soccer Association	\$16,500
Momentum Walk-In Counselling Society	\$16,500
Moroccan Society in Alberta	\$3,503
Multicultural Family Resource Society	\$16,500
Networks Activity Centre Society	\$16,500
North East Basketball Association	\$16,500
North Edmonton Minor Football Association	\$5,431
North West Zone Hockey Association	\$16,500
Northeast Zone Sports Council	\$16,500
Northern Alberta Irish Dance and Arts Association	\$1,251
Northern Empire Performing Arts	\$2,947
Norwood Chinese Education Association	\$13,560
Nova Synchro Swim Club	\$15,171
Nutrition Students Teachers Exercising with Parents	\$14,405
Opanak Serbian Dancers Association	\$1,090
Orca Synchronized Swimming Club	\$2,999
Orchards Residents Association	\$16,500
Ortona Gymnastics Club	\$16,500
P.A.L.S. - Project Adult Literacy Society	\$16,500
Paralympic Sports Association	\$11,677
Parkinson Association of Alberta	\$16,500
Paths for People Committee	\$3,257
Penguin Swimming	\$10,834
Physical Culture Association of Alberta	\$8,411

Pride Centre of Edmonton	\$16,500
Punjab United Sport & Heritage Association	\$8,168
Rabbit Hill Ski Club	\$13,157
Race-Pace Swim Club	\$4,430
River Valley Junior Golf Club	\$7,146
Royal Canadian Legion Kingsway	\$16,500
Safe Healthy Active People Everywhere Society	\$6,164
Schizophrenia Society of Alberta	\$16,500
Shamrock Curling Society	\$16,500
Shang De Tai Chi Praying Mantis Martial Arts Association	\$9,835
Sierra Leone Association	\$16,500
Sihle-Sizwe Vineyard Foundation	\$16,500
Snow Valley Racing Association	\$16,500
Société Radio Communautaire de Grand Edmonton Society	\$16,500
Society of the Propagation of Polish Language and Culture	\$4,802
Society of Saint Vincent de Paul Edmonton Central Council	\$16,500
Somali Canadian Cultural Society of Edmonton	\$16,500
Somali Canadian Education and Rural Development Organization	\$16,500
South Edmonton Elite Baseball Association	\$9,696
South Edmonton Minor Football Association	\$7,684
South Jasper Place Minor Baseball Association	\$16,500
South Side Athletic Club	\$16,500
South West Zone Hockey Association	\$16,500
Southwest Edmonton Minor Baseball Association	\$15,353
Southwest United Sports Club	\$16,500
Special Olympics Edmonton	\$16,500
Spina Bifida & Hydrocephalus Association of Northern Alberta	\$12,182
Spinal Cord Injury Association Alberta	\$16,500
Sport Central Association	\$16,500
Sport for Every Child Club	\$16,500
Sport Medicine Council of Alberta	\$16,500
Sri Lanka Canada Friendship Association	\$2,801
St. Charles Hockey Club	\$16,500
Starfish Family Resources Society	\$6,409
Sudanese Cultural League of Edmonton	\$16,500
Suit Yourself - Wardrobe for Women Association	\$14,095

Summerside Residents Association	\$16,500
Sunridge Ski Club	\$16,282
Superskate Advanced Hockey Development Association	\$13,412
SWAT Hockey Association	\$16,500
Tennis Alberta	\$16,500
Tennis Edmonton Association	\$2,316
Terwillegar Riverbend Advisory Council	\$16,500
Terwillegar Riverbend Soccer Association	\$16,500
Thistle Curling Club Limited	\$16,500
Thunderbirds Water Polo Club	\$2,504
Tien Lung Taekwon-Do Club	\$16,500
Today Family Violence Help Centre, The	\$16,500
Ukrainian Canadian Congress Edmonton Branch Association	\$2,874
Ukrainian Canadian Social Services	\$11,436
Ukrainian National Federation of Canada	\$6,794
Uncles & Aunts at Large	\$16,500
United Cultures of Canada	\$16,500
Variety Children's Charity of Alberta	\$16,500
Voice of Albertans with Disabilities	\$16,500
Volya School of Ukrainian Dance	\$6,763
Warriors Athletic Association	\$12,585
Wecan Food Basket Society of Alberta	\$9,347
Westmount Fitness Club	\$16,500
Whitemud Equine Learning Centre Association	\$16,500
Wild Rose Old Tyme Fiddlers Association	\$2,980
Wings of Providence Society	\$16,500
Yoga Association of Alberta	\$16,500
Youth Canada Association	\$16,500
Youth Restorative Action Project Ltd.	\$16,500
<b>TOTAL 2022 COMMUNITY INVESTMENT OPERATING GRANT: \$3,649,995</b>	

### Community Investment Operating Grant 2021

Abbotsfield Youth Project Society	\$16,500
AIYC Community Development and Learning Foundation	\$2,596
Alberta Basketball Association	\$16,500
Alberta Buddhist Vihara Association	\$11,309

Alberta Edge School of Skating Centre	\$5,226
Alberta Northern Lights Wheelchair Basketball Society	\$9,535
Alberta Somali Community Center	\$9,766
Alberta Thai Association	\$7,758
Alberta Workers' Health Centre Society	\$16,500
Alliance Francaise d'Edmonton	\$16,500
Alliance Jeunesse Famille De l'Alberta Society	\$16,500
ALS Society of Alberta	\$16,500
Argyll Velodrome Association	\$16,500
Argyll Velodrome Racing Association	\$5,058
Aspiring Women in Leadership and Legacy	\$1,011
Association des juristes d'expression française de l'Alberta	\$16,500
Association for Evergreen Youth, The	\$3,907
Association FrankMusik Alberta	\$3,668
Association of Bowls Alberta	\$7,283
Athletics Alberta Association	\$16,500
Autism Society of Edmonton Area	\$16,500
Avonair Curling Association	\$16,500
Azerbaijan Cultural Society of Edmonton	\$9,620
Basically Babies Ltd.	\$16,500
Bike Edmonton Society	\$16,500
Brain Care Centre	\$16,500
Breast Friends Society of Edmonton	\$7,839
Bushido Karate Association	\$6,010
Can Man Dan Foundation	\$974
Canadian Adaptive Snowsports Edmonton Zone Association	\$3,097
Canadian Arab Friendship Association of Edmonton	\$9,303
Canadian Athletic Club	\$16,500
Canadian Birkebeiner Society	\$16,500
Canadian Hard of Hearing Association - Edmonton Branch	\$16,500
Canadian Multicultural Education Foundation	\$5,846
Candora Society of Edmonton, The	\$16,500
Castledowns Recreation Society	\$14,016
Centennial Figure Skating Club	\$3,499
Centre de Développement Musical	\$16,500
Centre for Family Literacy Society of Alberta	\$16,500

Centre to End All Sexual Exploitation	\$16,500
Cerebral Palsy Association	\$16,500
Ceyana Canoe Club	\$899
Chappelle Gardens Residents Association	\$16,500
CHED Santas Anonymous Incorporated	\$16,500
Chimo Animal Assisted Wellness and Learning Society	\$7,349
Chinese Benevolent Association of Edmonton	\$16,500
Chinese Cultural Promotion Society	\$8,807
Chinese Freemasons Society	\$11,103
Clansmen Rugby Football Club	\$16,500
Clubhouse Society of Edmonton & Area	\$16,500
Coalition des Femmes de l'Alberta	\$6,358
Colorguard Collective Edmonton Society	\$5,318
Commonwealth Lawn Bowling Club of Edmonton	\$16,500
Community Park Little League	\$7,250
Companion Animal Welfare Society	\$4,938
Confederation Hockey Club	\$16,500
Contemporary Showcase Edmonton	\$710
Cornerstone Counselling Society of Edmonton	\$16,500
Council of Canadians of African and Caribbean Heritage	\$4,636
Creating Hope Society of Alberta	\$16,500
Crestwood Curling Club	\$16,500
Cultural Connections Institute - The Learning Exchange	\$16,500
Dance On! Dance Society	\$6,451
Deaf & Hear Alberta	\$16,411
Derrick Skating Club	\$16,500
Dickinsfield Amity House	\$16,500
Dogs with Wings Assistance Dog Society	\$16,500
Dutch Canadian Club	\$16,500
E-Ville Roller Derby League	\$6,029
East Park Little League	\$10,209
Ecole Infantine	\$13,764
Edmonton Adaptive Sports Association	\$16,500
Edmonton Amateur Baseball Association	\$6,160
Edmonton Aurora Synchronized Swim Club	\$16,500
Edmonton Australian Football Club	\$4,071

Edmonton Braves Athletic Club	\$16,500
Edmonton Centre for Race and Culture	\$16,500
Edmonton Chess Club	\$4,572
Edmonton Chinatown Multicultural Centre Foundation	\$16,500
Edmonton Chinese Senior Citizens Association	\$1,017
Edmonton Community Adult Learning Association	\$16,500
Edmonton Down Syndrome Society	\$16,500
Edmonton Emergency Relief Services	\$16,500
Edmonton Federation of Community Leagues Ringette Association	\$16,500
Edmonton Flag Football Association	\$10,113
Edmonton Freestyle Ski Club	\$16,500
Edmonton Golf Association	\$8,793
Edmonton Highland Dance Association	\$5,885
Edmonton Humahumanakanakapaua Swim Club	\$500
Edmonton Interfaith Centre for Education & Action Society	\$11,734
Edmonton International Track Club	\$9,664
Edmonton Junior Tennis Society	\$16,500
Edmonton Juventus Cycling Club	\$11,942
Edmonton Keyano Swim Club	\$16,500
Edmonton Kinsmen Diving Club	\$7,431
Edmonton Korean Canadian Cultural Foundation	\$14,570
Edmonton Korean Canadian Women's Association	\$5,903
Edmonton Korean Language School Society	\$12,516
Edmonton Korean Seniors College Society	\$15,939
Edmonton Lifelong Learners Association	\$16,500
Edmonton Masters Swim Club	\$6,255
Edmonton Meals on Wheels	\$16,500
Edmonton Multicultural Coalition	\$12,405
Edmonton Native Healing Centre Society	\$16,500
Edmonton North Zone Soccer Association	\$16,500
Edmonton Northern River Karate School Association	\$2,344
Edmonton On-Campus Adult Education Society	\$16,500
Edmonton Pickleball Club	\$3,864
Edmonton Region Immigrant Employment Council	\$16,500
Edmonton Rhythmic Sportive Gymnastics Association	\$16,500
Edmonton Ringette Club	\$16,500

Edmonton Rowing Club	\$16,500
Edmonton Rugby Football Club	\$7,892
Edmonton Rugby Union	\$14,386
Edmonton Scottish United Soccer Club	\$16,500
Edmonton Sled Hockey Club	\$2,352
Edmonton Social Planning Council	\$16,500
Edmonton South East Soccer Association	\$16,500
Edmonton Speed Skating Association	\$11,352
Edmonton Springboard & Platform Diving Club	\$16,500
Edmonton Squash Club, The	\$16,500
Edmonton Suzuki Piano School	\$16,500
Edmonton Synchronized Skating Club	\$16,500
Edmonton Table Tennis Club	\$12,083
Edmonton Thunder Track and Field Club	\$4,372
Edmonton Tool Library Society	\$2,279
Edmonton Track & Field Council	\$6,602
Edmonton Twin and Triplet Club	\$6,526
Edmonton Ultimate Players Association	\$16,500
Edmonton Viets Association	\$10,862
Edmonton Volleyball Centre Society	\$16,500
Edmonton Warriors Soccer Club	\$16,500
Edmonton Water Polo Club	\$16,500
Edmonton West Zone Soccer Association	\$16,500
Edmonton Women's Squash Society	\$2,981
Edmonton Wrestling Club	\$12,624
Edmonton Youth Basketball Association	\$16,500
Edmonton Youth Justice Committee Society	\$14,460
Eldercare Edmonton Society for Adult Day Programs	\$16,500
Elizabeth Fry Society of Edmonton, Alberta	\$16,500
Ellerslie Curling and Recreation Association	\$16,500
EMSA South West Minor Soccer Association	\$16,500
Excel Synchro Club	\$6,603
Extreme Edge Skating Club	\$16,500
Federation des aines Franco-Albertaines	\$16,500
Federation Skating Club	\$8,683
Figure 8 Skating Club	\$14,500



Fliteway Figure Skating Club	\$16,500
Free Play For Kids Inc.	\$16,500
Friends of Ringette Society	\$15,150
Friends of Royal Alberta Museum Society	\$13,220
Fukienese Association of Alberta	\$12,776
Gaden-Samten-Ling Tibetan Buddhist Meditation Society	\$16,500
Gateway Association of Community Living	\$16,500
Gateway Figure Skating Club	\$16,500
Girl Guides of Canada - Edmonton Area Council	\$16,500
Granite Curling Club	\$16,500
Hawks Athletic Club	\$16,500
Heritage Senior Stop-In Centre	\$1,841
Highlands Lawn Bowling Club	\$4,251
HIV Network of Edmonton Society	\$16,500
Horizon Gymnastics Club	\$16,500
Horn Youth Services Foundation (KULAN)	\$10,681
Huskie Athletic Association (1978)	\$16,500
Ice Palace Figure Skating Club	\$16,500
iHuman Youth Society	\$16,500
Indo Canadian Women's Association	\$16,500
Institut Guy-Lacombe de la Famille Society	\$16,500
Islamic Family and Social Services Association	\$16,500
Jasper Place Curling Club	\$16,500
Jewish Federation of Edmonton	\$16,500
John Howard Society	\$16,500
John Humphrey Centre for Peace and Human Rights	\$16,500
Kamikaze Punishment Foundation	\$15,815
KARA Family Resource Centre	\$16,500
Kids on Track Association	\$16,500
Kids Up Front Foundation (Edmonton)	\$16,500
KidSport Society of Edmonton	\$16,500
Knights of Columbus Trojan Soccer Association	\$12,062
Knights Southside Hockey Association	\$15,256
Korean Literary Club of Edmonton	\$8,566
Korean Senior Citizen Society of Edmonton	\$8,444
L'Association La Girandole d'Edmonton	\$16,500

La Federation du Sport Francophone de l'Alberta	\$16,500
La Société de la Chorale Saint-Jean	\$12,421
Learning Centre Literacy Association, The	\$16,500
Learning Disabilities Association	\$12,836
Leftovers Foundation	\$16,500
Little Bits Therapeutic Riding Association	\$16,500
Little Friends Nursery Centre Society	\$16,500
Maple Leaf Athletic Club	\$16,500
Mayfield Figure Skating Club	\$8,310
Metro Edmonton Japanese Community School, The Association of the	\$13,688
Mill Woods Hockey Association	\$16,500
Mill Woods Minor Football Association	\$7,903
Mill Woods Recreational Volleyball Society	\$2,890
Mill Woods Soccer Association	\$16,500
Moroccan Society in Alberta	\$2,390
Multicultural Family Resource Society	\$16,500
Networks Activity Centre	\$16,500
North East Basketball Association	\$16,500
North Edmonton Gymnastics Club	\$16,500
North Edmonton Minor Football Association	\$7,575
North Seera Hockey Society	\$16,500
Northeast Zone Sports Council	\$16,500
Northern Alberta Irish Dance and Arts Association	\$6,516
Northern Competitive Climbing Association	\$6,758
Norwood Chinese Education Association	\$16,500
Nova Synchrono Swim Club	\$16,500
Nutrition Students Teachers Exercising with Parents	\$12,884
Opanak Serbian Dancers Association	\$9,613
Orchards Residents Association	\$16,500
Paralympic Sports Association	\$16,500
Penguin Swimming Association	\$16,500
Pride Centre of Edmonton, The	\$16,500
Punjab United Sports & Heritage Association	\$16,500
Rabbit Hill Ski Club	\$16,500
River Valley Junior Golf Club	\$4,244
Rockers Athletic Club	\$560

Royal Canadian Legion Kingsway Branch #175	\$16,500
Safe Healthy Active People Everywhere Society	\$3,130
Schizophrenia Society	\$16,500
Seniors Mutual Assistance Group Society	\$6,774
Shaama Centre for Seniors and Women, The	\$16,500
Shamrock Curling Society	\$16,500
Shang De Tai Chi Praying Mantis Martial Arts Association	\$6,788
Sierra Leone Association	\$2,218
Sihle-Sizwe Vineyard Foundation	\$2,203
Sinkunia Community Development Organization	\$16,500
Skillcity Institute	\$2,496
Snow Valley Racing Association, the	\$16,500
Société Radio Communautaire de Grand Edmonton Society	\$16,500
Society for Talent Education	\$16,500
Society for the Propagation of Polish Language and Culture	\$1,777
Society of Saint Vincent de Paul Edmonton Central Council	\$16,500
Somali Canadian Cultural Society of Edmonton	\$14,862
Somali Canadian Education and Rural Development Organization (SCERDO)	\$16,500
Somali Canadian Women and Children Association	\$16,500
South Edmonton Elite Baseball Association	\$6,237
South Edmonton Minor Football Parents Association	\$16,500
South Jasper Place Minor Baseball Association	\$16,500
South Side Athletic Club	\$16,500
South West Zone Hockey Association	\$16,500
Southwest Edmonton Minor Baseball Association	\$14,018
Southwest United Sports Club	\$16,500
Special Olympics Edmonton	\$16,500
Spina Bifida & Hydrocephalus Association of Northern Alberta	\$16,500
Spinal Cord Injury Association Alberta	\$16,500
Sport Central Association	\$16,500
Sport For Every Child Club	\$16,500
Sport Medicine Council of Alberta	\$16,500
Sri Lanka Canada Friendship Association	\$3,512
Starfish Family Resources	\$3,263
Sudanese Cultural League of Edmonton	\$13,462
Summerside Residents Association	\$16,500

Sunridge Ski Club	\$16,500
Superskate Advanced Hockey Development Association	\$16,500
SWAT Hockey Association	\$16,500
Tennis Alberta	\$16,500
Tennis Edmonton Association	\$500
Terwillegar Riverbend Advisory Council	\$16,500
Terwillegar Riverbend Soccer Association	\$16,500
Thistle Curling Club Limited	\$12,569
Tien Lung Taekwon-Do Club	\$16,500
Today Family Violence Help Centre, The	\$16,500
Ukrainian Canadian Congress Edmonton Branch Association	\$11,497
Ukrainian Canadian Social Services	\$10,422
Ukrainian National Federation of Canada Edmonton Branch	\$16,500
Uncles & Aunts at Large (Edmonton Area) Society	\$16,500
United Cultures of Canada	\$16,500
University of Alberta Nordic Racing Foundation	\$2,102
Voice of Albertans with Disabilities	\$16,500
Warriors Athletic Association	\$16,500
Wecan Food Basket Society	\$8,753
Whitemud Equine Learning Centre Association	\$16,500
Wings of Providence Society	\$16,500
Winterburn Golden Age Club	\$3,314
Yoga Association of Alberta	\$16,500
YOU CAN Youth Services	\$16,500
<b>TOTAL 2021 COMMUNITY INVESTMENT OPERATING GRANT:</b>	<b>\$3,594,335</b>

### Appendix 7 - Jurisdictional Scan

Municipality	General Summary	Focus Areas/Strategic Pillars	Principles/Values
Burnaby, BC	<p>The Burnaby Community Safety Plan (CSP), developed in 2019, provides a strategic framework to enhance community safety and well-being through collaboration with stakeholders and residents.</p> <p>The plan's vision is a safe community for all, with a mission to unite people to improve safety. It includes strategic initiatives, such as enhancing community watch programs, improving street safety, addressing substance use and preparing for emergencies. The CSP will be updated annually to address evolving community needs.</p>	<ul style="list-style-type: none"> <li>• Community Amenity Safety</li> <li>• Crime Prevention and Reduction</li> <li>• Transportation Safety</li> <li>• Emergency Services</li> <li>• Emergency Management</li> </ul>	<ul style="list-style-type: none"> <li>• Community</li> <li>• Integrity</li> <li>• Respect</li> <li>• Innovation</li> <li>• Passion</li> </ul>
Kelowna, BC	<p>The Community Safety Plan (CSP) was developed to reduce crime and improve safety by addressing social issues such as trauma, inequality and vulnerability. The plan is grounded in values of equity, anti-racism and reconciliation, ensuring marginalized communities are prioritized.</p> <p>Key strategies involve basing actions on evidence, fostering partnerships and engaging the community. The CSP will be implemented over five years, with ongoing evaluation to measure progress and impact, aiming for sustainable, collective change.</p>	<ul style="list-style-type: none"> <li>• Crime Prevention, Intervention and Sense of Safety</li> <li>• Domestic Violence (DV) and Intimate Partner Violence (IPV)</li> <li>• Housing and Homelessness</li> <li>• Mental Health and Problematic Substance Abuse (including alcohol)</li> <li>• Racism and Discrimination</li> </ul>	<ul style="list-style-type: none"> <li>• Intersectionality</li> <li>• Anti-Stigma</li> <li>• Inclusivity</li> <li>• Anti-Racism</li> <li>• Reconciliation</li> <li>• Diversity</li> <li>• Equity</li> <li>• Anti-Oppression</li> </ul>
Red Deer, AB	<p>In 2014, Red Deer City Council established the Community Safety Ad Hoc Committee to develop a comprehensive community safety strategy. The goal was to bring together individuals, agencies, and organizations to build on existing assets and address safety challenges collectively.</p> <p>The strategy recognizes that community safety requires more than just policing; it requires collaboration and a focus on prevention. A proposed "hub" aims to integrate services from</p>	<ul style="list-style-type: none"> <li>• Education</li> <li>• Prevention</li> <li>• Intervention</li> <li>• Enforcement</li> </ul>	<ul style="list-style-type: none"> <li>• Commitment at the highest level</li> <li>• Collaboration and partnerships</li> <li>• Risk focused</li> <li>• Asset based</li> <li>• Measurable outcomes</li> </ul>

	<p>various sectors, including police, social workers, and public health, to tackle issues proactively. Ultimately, the strategy envisions community safety as a shared responsibility, requiring ongoing collaboration and leadership.</p>		
Halifax, NS	<p>The Public Safety Strategy aims to improve public safety in Halifax by advancing holistic, upstream approaches and fostering shared responsibility across the municipality. The current iteration (2023-26) builds on the successes of the 2018-2022 strategy and adds new initiatives to address complex social issues like mental health, addiction and homelessness.</p> <p>The strategy emphasizes community-led solutions, equitable service delivery and collaboration across municipal, provincial and community partners. It is informed by extensive internal and external consultations/research, which highlighted the need for broader response models, especially civilian-led alternatives to policing.</p> <p>Key priorities include enhancing resilience, ensuring safe spaces, strengthening communities and preventing crime, with a strong emphasis on evidence-based innovation and long-term sustainability in service delivery.</p>	<ul style="list-style-type: none"> <li>● Provide expert advice to promote public safety across municipal programs and services</li> <li>● Create safer and more inclusive spaces</li> <li>● Promote healing from trauma</li> <li>● Enhance supports for people experiencing homelessness</li> <li>● Broaden the spectrum of emergency and crisis response</li> <li>● Reduce harms associated with alcohol and drugs</li> <li>● Create a centre for a collective impact approach to public safety</li> </ul>	<ul style="list-style-type: none"> <li>● Actionable</li> <li>● Equitable</li> <li>● Intersectional</li> <li>● Sustainable</li> </ul>
Regina, SK	<p>Regina's Community Safety and Well-being (CSWB) Plan is a multi-year strategy aimed at improving safety and well-being for residents by addressing key social issues and pressure points. The plan emphasizes collaboration to address both long-term determinants of well-being and urgent concerns. Each priority includes specific recommendations for implementation over the next one to five years.</p> <p>The plan is governed by Community and Social Impact Regina (CSIR), a new municipal corporation and overseen by a leadership committee. The CSWB Plan, approved in November 2021, was developed through extensive community engagement and aims to address underlying issues like poverty, addiction, mental health and inequality.</p>	<ul style="list-style-type: none"> <li>● Domestic Violence and Intimate Partner Violence</li> <li>● Food Insecurity</li> <li>● Substance Use</li> <li>● Racism and Discrimination</li> <li>● Safety (both actual and perceived)</li> <li>● Service Systems (support networks for mental health, food security, etc.)</li> </ul>	<ul style="list-style-type: none"> <li>● Accessibility</li> <li>● Anti-Oppression</li> <li>● Anti-Racism</li> <li>● Collaboration</li> <li>● Diversity</li> <li>● Equity</li> <li>● Intersectionality</li> <li>● Inclusion</li> <li>● Reconciliation</li> </ul>

Montreal, QC	<p>Montreal has experienced an increase in urban security issues and violent crimes, particularly following the COVID-19 pandemic. In this context, the City of Montreal and its police service (SPVM) have developed the Urban Security Strategy, which aims to take concrete actions to rally partners as well as prevent and reduce violence and its effects on the physical and mental well-being of Montrealers.</p> <p>While the model provides a city-wide framework, individual boroughs also develop their own action plans for social development and urban security, based on the needs and context of that particular area.</p>	<ul style="list-style-type: none"> <li>● Preventing and Reducing Insecurity</li> <li>● Building Quality Living Environments</li> <li>● Mobilising Community and Promoting its Support</li> <li>● Embodying Co-responsibility</li> </ul>	<ul style="list-style-type: none"> <li>● Zero Tolerance for Violence</li> <li>● Holistic and Integrated Approach</li> <li>● Shared Responsibility and Collaboration</li> <li>● Solidarity, Equity and Inclusion</li> <li>● Co-responsibility</li> </ul>
Ottawa, ON*	<p>Ottawa's Community Safety and Well-Being (CSWB) Plan was approved by City Council in 2021; the plan focuses on creating a sustainable community where everyone feels safe, connected and has access to essential services. Key initiatives include addressing gender-based violence, merging Crime Prevention Ottawa with CSWB for better integration and developing a Poverty Reduction Strategy.</p> <p>In 2024, Ottawa launched ANCHOR, a 24/7 community-led service for mental health and substance use crises. The CSWB plan is supported by data and performance frameworks, tracking population-level indicators, program outcomes and stakeholder partnerships. With a focus on inclusivity, the plan aims to bridge data gaps to ensure equitable access to services for marginalized communities.</p>	<ul style="list-style-type: none"> <li>● Discrimination, marginalization and racism</li> <li>● Financial security and poverty reduction</li> <li>● Gender-based violence and violence against women</li> <li>● Housing</li> <li>● Integrated and simpler systems</li> <li>● Mental well-being</li> </ul>	<ul style="list-style-type: none"> <li>● Collaborative</li> <li>● Collective impact</li> <li>● Community</li> <li>● Evidence-informed</li> <li>● Inclusive / Inclusion</li> <li>● Innovative</li> <li>● Integrity</li> </ul>
St. John's, NB	<p>The Building Safer Communities Strategy focuses on long-term, preventive measures to reduce crime and enhance well-being. This collaborative strategy involves the City, community organizations, businesses and all levels of government.</p> <p>Key initiatives include improving safety and accessibility in neighborhoods, supporting at-risk youth and fostering multi-sectoral partnerships. In 2023, a roundtable event identified key recommendations such as forming a steering committee, involving diverse community groups and using a collective impact approach. The strategy builds on past efforts</p>	<ul style="list-style-type: none"> <li>● Enhance community capacity</li> <li>● Enhance city capacity</li> <li>● Increase public awareness and education</li> <li>● Strengthen coordination and collaboration</li> <li>● Advocate to address to root causes</li> <li>● Enhance research and</li> </ul>	<ul style="list-style-type: none"> <li>● Anti-Oppression / Anti-Colonialism</li> <li>● Intersectionality</li> <li>● Centering Marginalized Voices</li> <li>● Trauma-Informed Approaches</li> <li>● Equity and Inclusion</li> <li>● Accountability and Responsibility</li> <li>● Allyship</li> </ul>



	and aims to create a coordinated, evidence-based response to public safety issues.	<ul style="list-style-type: none"> <li>• data collection</li> <li>• Support and advocate for the urban Indigenous community</li> <li>• Improve urban design and infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>• Empowerment</li> <li>• Cultural Competence</li> <li>• Critical Awareness</li> <li>• Continuous Learning and Improvement</li> <li>• Policy and Structural Change</li> </ul>
Toronto, ON*	<p>The SafeTO: Community Safety and Well-Being Plan focuses on creating a safer, more resilient Toronto through a comprehensive, multi-sectoral approach. It broadens the definition of safety beyond crime and policing to include well-being, emphasizing trauma-informed responses, early intervention and collaboration across sectors.</p> <p>Key priority actions include strengthening mental health and vulnerability support, developing violence reduction strategies (e.g., gun violence, gender-based violence), advancing Indigenous-led community safety, promoting restorative justice and expanding community development.</p> <p>The plan also aims to integrate data across sectors to inform decision-making and improve services, focusing on long-term solutions and prevention. SafeTO responds to rising issues such as violence, trauma and systemic racism, with a commitment to a coordinated, evidence-based approach to community safety and well-being.</p>	<ul style="list-style-type: none"> <li>• Reducing vulnerability, violence and injustice</li> <li>• Advancing truth and reconciliation</li> <li>• Promoting healing</li> <li>• Investing in people and neighborhoods</li> <li>• Enhancing collaboration and accountability</li> </ul>	<ul style="list-style-type: none"> <li>• Embed an equity and human rights approach</li> <li>• Ensure trust, transparency and accountability</li> <li>• Build community capacity to lead</li> <li>• Duty of care</li> <li>• Do no harm</li> <li>• Be responsive and adaptable</li> </ul>
Victoria, BC	<p>Victoria City Council moved to develop a Community Safety and Wellbeing Plan aimed at improving safety and wellbeing across the community.</p> <p>In August 2023, an 11-member Community Leaders Panel was assembled to guide the plan's development. Panel members come from diverse sectors, including Indigenous leadership, business, public health, law enforcement, housing and neighborhood organizations.</p> <p>The plan will focus on both immediate interventions to reduce</p>	<ul style="list-style-type: none"> <li>• To be announced</li> </ul>	<ul style="list-style-type: none"> <li>• To be announced</li> </ul>

	<p>crime and disorder, as well as long-term solutions to address underlying causes of these problems. It is supported by the Government of British Columbia.</p> <p>No finalized plan has yet been made available to the public.</p>		
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*\*Ontario has legislatively required that municipalities have community safety and well-being strategies.*